BOROUGH OF CLAYTON REPORT OF AUDIT YEAR ENDED DECEMBER 31, 2020

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PART I

PART I



Certified Public Accountants • Registered Municipal Accountants P.O. Box 279 • Glassboro, NJ 08028 (856) 881-1600 MEMBER: AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS

Nick L. Petroni, CPA, RMA

Mary A. Carey, RMA Denise R. Nevico, CPA Deanna L. Roller, CPA, RMA

INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members of the Borough Council Borough of Clayton 125 North Delsea Drive Clayton, New Jersey 08312

Report on the Financial Statements

We have audited the accompanying balance sheets - regulatory basis of the various funds and account group of the Borough of Clayton, as of December 31, 2020 and 2019, the related statement of operations and changes in fund balance - regulatory basis for the years then ended, the related statement of revenues - regulatory basis and statement of expenditures - regulatory basis of the various funds for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Borough of Clayton's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"), and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 of the financial statements, the financial statements are prepared by the Borough of Clayton on the basis of the financial reporting provisions prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of New Jersey.

The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of each fund of the Borough of Clayton as of December 31, 2020 and 2019, or changes in financial position for the years then ended.

Basis for Qualified Opinion on Regulatory Basis of Accounting

As described in Note 15 of the financial statements, the Borough participates in a Length of Service Award Program (LOSAP) for its volunteer fire and rescue personnel. The amount reflected in the trust fund statements of \$237,198.02 and \$212,349.15 for 2020 and 2019, respectively, were not audited, and therefore, we express no opinion on the LOSAP program.

Opinion on Regulatory Basis of Accounting

In our opinion, except for the effects of the matter described in the "Basis for Qualified Opinion on Regulatory Basis of Accounting" paragraph, the financial statements referred to above present fairly, in all material respects, the regulatory basis balance sheets and account group as of December 31, 2020 and 2019, the regulatory basis statements of operations for the years then ended and the regulatory basis statements of revenues and expenditures for the year ended December 31, 2020, in accordance with the basis of financial reporting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

Other Matters

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Clayton's basic financial statements. The supplementary information listed in the table of contents and the letter of comments and recommendations section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplemental information listed in the table of contents is the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The letter of comments and recommendations section has not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 4, 2021, on our consideration of the Borough of Clayton's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Clayton's internal control over financial reporting and compliance.

PETRONI & ASSOCIATES LLC

Nick L. Petroni Certified Public Accountant Registered Municipal Accountant #252

August 4, 2021

CURRENT FUND

COMPARATIVE BALANCE SHEET - CURRENT FUND - REGULATORY BASIS

ASSETS	Ref.	D	Balance ec. 31, 2020	Г	Balance Dec. 31, 2019
Regular Fund			00.01,2020		
Cash - Treasurer	A-4	\$	5,628,826.93	\$	5,199,833.13
Cash - Payroll and Agency	A-4	Ψ	37,663.30	Ψ	37,661.57
Cash - Collector	A-5		332,316.75		358,386.35
Change Fund			400.00		400.00
			5,999,206.98		5,596,281.05
Receivables and Other Assets with Full Reserves			<u> </u>		<u> </u>
Delinquent Property Taxes Receivable	A-7		468,011.48		532,740.17
Tax Title Liens Receivable	A-8		124,442.02		111,162.56
Property Acquired for Taxes -	// 0		121,112.02		111,102.00
Assessed Valuation	A-9		1,341,100.00		1,343,300.00
Revenue Accounts Receivable	A-10		2,467.50		3,881.24
Miscellaneous Charges Receivable			10,602.90		10,856.93
Clean-up Charges Receivable			9,000.00		4,257.29
Tax Abatement Receivable			-,		3,867.87
Due from Federal and State Grant Fund	А		199,167.63		16,564.19
Due from Animal Control Trust Fund	В		6.24		4.92
Due from Tax Sale Premium	В		53.19		103.03
Due from Tax Sale Redemption	В		7.91		14.26
Due from Escrow Trust Fund	В		44.33		36.60
Due from Off-Duty Police	В		1,936.68		326.05
Due from Donations - Special Events	В		3.81		1.40
Due from Donations - K9 Unit	В		1.02		1.02
Due from General Capital Fund	С		290.76		457.55
		_	2,157,135.47		2,027,575.08
Deferred Charges					
Special Emergency Authorization	A-17		22,000.00		36,700.00
			8,178,342.45	_	7,660,556.13
Earland and Otate Orant Evend					
Federal and State Grant Fund Grants Receivable	A-6		606,848.34		429,732.18
			606,848.34		429,732.18
		\$	8,785,190.79	\$	8,090,288.31

COMPARATIVE BALANCE SHEET - CURRENT FUND - REGULATORY BASIS

Regular Fund Liabilities: Appropriation Reserves A-33A-11 \$ 1,440,269.34 \$ 1,218,226.82 Encumbrances Payable A-13 96,617.10 93,340.16 Accounts Payable A-12 2,855.40 13,455.26 Payroll Taxes Payable 37,636.70 37,637.89 Prepaid Taxes 231,914.73 209,271.81 Tax Overpayments 206.30 6,116.11 Due County of Added & Omitted Taxes A-7 15,371.11 5,181.71 Due County of Added & Omitted Taxes A-7 15,371.11 5,181.71 Due County of Added & Omitted Taxes A-7 15,371.11 5,181.71 Due County of Gloucester - PILOT 12,429,28 11,762.80 Local School District Tax Payable A-15 801,427.53 670,220.53 Due to Township of Elk 2,505.01 2,505.01 2,505.01 Reserve for: 1,535.00 1,535.00 1,535.00 Construction - DCA Fees 320.00 450.00 150.00 Security Deposits 2,666,706.63 2,279,056.45 2,157,135.47 2,027,575.08 Fund Balance <	LIABILITIES, RESERVES, AND FUND BALANCE	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019
Appropriation Reserves A-3:A-11 \$ 1,440,269.34 \$ 1,218,226.82 Encumbrances Payable A-13 96,617.10 93,340.16 Accounts Payable A-12 2,855.40 13,455.26 Payroll Taxes Payable 37,636.70 37,637.89 Prepaid Taxes 206.30 231,914.73 209,271.81 Tax Overpayments 206.30 206.30 206.30 Prepaid PLOT 4,060.78 6,116.11 Due County for Added & Omitted Taxes A-7 15,371.11 5,181.71 Due County of Gloucester - PILOT 12,429.28 11,762.80 Local School District Tax Payable A-15 801,427.53 670,220.53 Due to Township of Elk 2,505.01 2,505.01 2,505.01 Reserve for: 1424.00 1424.00 1424.00 Odition of Ordinance 124.00 1424.00 1424.00 Senior Citizen and Veterans Deductions A-14 4,791.35 7,041.35 Marriage License Fees & Burial Permits 200.00 150.00 200.00 Senio	5			
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Security Deposits Storm Recovery 320.00 450.00 Due State of New Jersey: Construction - DCA Fees 1,393.00 2,038.00 Senior Citizen and Veterans Deductions A-14 4,791.35 7,041.35 Marriage License Fees & Burial Permits 250.00 150.00 150.00 Reserve for Receivables 2,668,706.63 2,279,056.45 2,157,135.47 2,027,575.08 Fund Balance A-11 3,352,500.35 3,353,924.60 8,178,342.45 7,660,556.13 Federal and State Grant Fund A 199,167.63 16,564.19 16,564.19 Due Current Fund A 199,167.63 16,564.19 354,994.12 Encumbrances Payable A-16 183,459.96 354,994.12 24,220.75 58,173.87 606,848.34 429,732.18 429,732.18 429,732.18 429,732.18 429,732.18	Codification of Ordinance		124.00	124.00
Storm Recovery 15,000.00 Due State of New Jersey: 1,393.00 2,038.00 Senior Citizen and Veterans Deductions A-14 4,791.35 7,041.35 Marriage License Fees & Burial Permits 250.00 150.00 Reserve for Receivables 2,157,135.47 2,027,575.08 Fund Balance A-1 3,352,500.35 3,353,924.60 8,178,342.45 7,660,556.13 8,178,342.45 7,660,556.13 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87	Master Plan		1,535.00	1,535.00
Due State of New Jersey: 1,393.00 2,038.00 Senior Citizen and Veterans Deductions A-14 4,791.35 7,041.35 Marriage License Fees & Burial Permits 250.00 150.00 Reserve for Receivables 2,668,706.63 2,279,056.45 Fund Balance A-14 3,352,500.35 3,353,924.60 8,178,342.45 7,660,556.13 8,178,342.45 7,660,556.13 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18 429,732.18	Security Deposits		320.00	450.00
Construction - DCA Fees 1,393.00 2,038.00 Senior Citizen and Veterans Deductions A-14 4,791.35 7,041.35 Marriage License Fees & Burial Permits 250.00 150.00 Reserve for Receivables 2,157,135.47 2,027,575.08 Fund Balance A-11 3,352,500.35 3,353,924.60 Balance A-11 3,352,500.35 3,353,924.60 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18	Storm Recovery		15,000.00	
Senior Citizen and Veterans Deductions Marriage License Fees & Burial Permits A-14 4,791.35 250.00 7,041.35 250.00 Reserve for Receivables Fund Balance 2,668,706.63 2,279,056.45 2,157,135.47 2,027,575.08 Federal and State Grant Fund Due Current Fund Reserve for Grants - Appropriated Encumbrances Payable A-1 3,352,500.35 3,353,924.60 A-13 224,220.75 58,173.87 2664.19 606,848.34 429,732.18	Due State of New Jersey:			
Marriage License Fees & Burial Permits 250.00 150.00 Reserve for Receivables 2,668,706.63 2,279,056.45 2,157,135.47 2,027,575.08 Fund Balance A-1 3,352,500.35 3,353,924.60 3,352,500.35 3,353,924.60 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18 100,0000000000000000000000000000000000	Construction - DCA Fees		1,393.00	2,038.00
Reserve for Receivables 2,668,706.63 2,279,056.45 Fund Balance 2,157,135.47 2,027,575.08 State Grant Fund 3,352,500.35 3,353,924.60 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87	Senior Citizen and Veterans Deductions	A-14	4,791.35	7,041.35
Reserve for Receivables 2,157,135.47 2,027,575.08 Fund Balance 3,352,500.35 3,353,924.60 8,178,342.45 7,660,556.13 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18	Marriage License Fees & Burial Permits		250.00	150.00
Fund Balance A-1 3,352,500.35 3,353,924.60 8,178,342.45 7,660,556.13 Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A-16 183,459.96 354,994.12 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18				
Federal and State Grant Fund 8,178,342.45 7,660,556.13 Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18				
Federal and State Grant Fund A 199,167.63 16,564.19 Due Current Fund A-16 183,459.96 354,994.12 Reserve for Grants - Appropriated A-13 224,220.75 58,173.87 Encumbrances Payable A-13 606,848.34 429,732.18	Fund Balance	A-1	3,352,500.35	3,353,924.60
Due Current Fund A 199,167.63 16,564.19 Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18			8,178,342.45	7,660,556.13
Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18	Federal and State Grant Fund			
Reserve for Grants - Appropriated A-16 183,459.96 354,994.12 Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18	Due Current Fund	А	199.167.63	16.564.19
Encumbrances Payable A-13 224,220.75 58,173.87 606,848.34 429,732.18				•
			,	-
\$ 8,785,190.79 \$ 8,090,288.31			606,848.34	429,732.18
			\$ 8,785,190.79	\$ 8,090,288.31

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE - CURRENT FUND - REGULATORY BASIS

Revenue and Other Income Realized	Ref.	Year 2020	Year 2019
Fund Balance Utilized	A-2	\$ 1,411,088.00	\$ 1,261,446.31
Miscellaneous Revenue Anticipated	A-2	2,282,184.85	2,305,707.34
Receipts from Delinquent Taxes	A-2	578,668.32	608,273.48
Receipts from Current Taxes	A-2	18,015,697.53	17,590,335.54
Non-Budget Revenue	A-2	362,849.07	375,396.20
Other Credits to Income:			
Unexpended Balance of Appropriation Reserves	A-11	965,510.14	764,716.79
Prior Year Payable Canceled	A-12	301.01	62.00
Encumbrances Payable - Canceled	A-13	708.05	15,051.70
Interfund Loan Returned		947.75	14,551.94
Reserve for Grants - Appropriated Canceled	A-16	10,000.00	
Total Income		23,627,954.72	22,935,541.30
Expenditures			
Budget Appropriations Within "CAPS"			
Operations:			
Salaries and Wages	A-3	2,833,480.00	2,714,335.00
Other Expenses	A-3	3,290,040.00	3,275,675.00
Deferred Charges and Statutory:	-	-,,	-, -,
Expenditures - Municipal	A-3	744,798.00	713,228.00
Budget Appropriations Excluded from "CAPS"	-	,	-,
Operations:			
Salaries and Wages	A-3	49,104.00	27,007.20
Other Expenses	A-3	377,130.76	400,224.85
Capital Improvements	A-3	380,000.00	375,000.00
Debt Service	A-3	496,016.81	491,903.22
Deferred Charges	A-3	15,193.00	14,700.00
County Taxes	A-7	3,202,327.65	3,159,089.46
County Library Taxes	A-7	220,970.42	223,816.11
County Open Space Taxes	A-7	193,024.99	194,620.72
Due County for Added Taxes	A-7	15,371.11	5,181.71
Local District School Tax	A-15	10,204,678.00	9,942,264.00
Prior Year Deductions Disallowed	A-14	1,014.28	1,102.68
Grants Receivable Canceled	A-6	8,000.00	
Interfund Advanced		187,141.95	16,564.19
Total Expenditures		22,218,290.97	21,554,712.14

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE - CURRENT FUND - REGULATORY BASIS

Excess in Revenue	Ref.	Year 2020 1,409,663.75	Year 2019 1,380,829.16
Fund Balance			
Balance January 1	А	3,353,924.60	3,234,541.75
		4,763,588.35	4,615,370.91
Decreased by:			
Utilization as Anticipated Revenue	A-1	1,411,088.00	1,261,446.31
Balance December 31	А	\$ 3,352,500.35	\$ 3,353,924.60

		Antici	pate	d		
	-			mended by		Excess or
	Ref.	Budget	NJ	SA 40A:4-87	Realized	 (Deficit)
Fund Balance Anticipated	A-1	\$ 1,411,088.00			\$ 1,411,088.00	
Miscellaneous Revenues:	-					
Fees and Permits	A-10	23,500.00			24,126.71	\$ 626.71
Fines and Costs:						
Municipal Court	A-10	55,493.00			29,654.03	(25,838.97)
Interest and Costs on Taxes	A-10	115,000.00			124,491.32	9,491.32
Interest on Investments	A-10	25,000.00			40,181.48	15,181.48
Energy Receipts Tax	A-10	553,989.00			553,988.99	(0.01)
Uniform Construction Code	A-10	105,000.00			107,091.00	2,091.00
Clayton Board of Education						
School Resource Officer	A-10	49,104.00			49,104.00	
New Jersey Transportation Trust Fund:						
Broad Street Improvements	A-6	270,000.00			270,000.00	
County of Gloucester - Reconstruct N Green -						
Drainage Improvements Academy/E. Clayton	A-6	50,000.00			50,000.00	
Distracted Driving Campaign	A-6					
Community Development Block Grant	A-6					
Recycling Tonnage Grant	A-6	8,739.21			8,739.21	
Bulletproof Vest Partnership	A-6		\$	2,541.00	2,541.00	
Police Body Armor	A-6	1,759.02			1,759.02	
Environmental Commission Grant	A-6					
Clean Communities Program	A-6			16,911.53	16,911.53	
Safe & Secure	A-6			60,000.00	60,000.00	
Municipal Alliance on Alcohol and Drug Abuse	A-6	12,000.00			12,000.00	
Payment in Lieu of Taxes	A:A-10	895,000.00			931,596.56	 36,596.56
Total Miscellaneous Revenues	_	2,164,584.23		79,452.53	2,282,184.85	 38,148.09
Receipts from Delinquent Taxes	A-2	500,000.00			578,668.32	78,668.32
Subtotal General Revenues	-	2,664,584.23		79,452.53	2,860,853.17	116,816.41
Amount to be Raised by Taxation	A-2	4,644,251.29			4,792,935.65	 148,684.36
Budget Totals	-	8,719,923.52		79,452.53	9,064,876.82	 265,500.77
Non-Budget Revenue	A-2				362,849.07	
		\$ 8,719,923.52	\$	79,452.53	\$ 9,427,725.89	
	Ref.	A-3		A-3		

	Anticipated			
		Amended by		Excess or
	Budget	NJSA 40A:4-87	Realized	(Deficit)
		Ref.		
Allocation of Current Tax Collections: Revenue from Collections		A-7		\$ 18,015,697.53
Allocated to: School and County Taxes		A-7		13,836,372.17
Balance for Support of Municipal Budget Appropriation				 4,179,325.36
Add: Appropriation "Reserve for Uncollected Taxes"		A-3		613,610.29
Amount for Support of Municipal Budget Appropriation		A-2		\$ 4,792,935.65
Receipts from Delinquent Taxes: Delinquent Tax Collection Tax Title Liens		A-7 A-8		\$ 535,289.65 43,378.67
		A-2		\$ 578,668.32
Analysis o	of Non-Budget	Revenue		
Miscellaneous Revenue Not Anticipated: Revenue Accounts Receivable:				
Reimbursements		A-10		\$ 1,131.16
Franchise Fees		A-10		180,148.38
Administration Fees		A-10		6,111.96
Cat Licenses		A-10		1,690.00
Landlord Registration		A-10		5,900.00
OPRA Records Request Fees		A-10		0.45
Vacant Property Registration Fee		A-10		12,200.00
Payments in Lieu of Taxes		A-10		115,994.69
Sale of Municipal Assets		A-10		3,300.01
Miscellaneous		A-10		21,105.84
Tax Sale Costs and Other Collectors Fees		A-10		2,852.36
Miscellaneous and Clean-up Charges		A-10		10,214.22
Sale of Foreclosed Property		A-9		2,200.00
		A-2		\$ 362,849.07

	Appro	opriations		Expended		Unexpended
		Budget After	Paid or			Balance
	Budget	Modifications	Charged	Encumbered	Reserved	Canceled
OPERATIONS WITHIN "CAPS"						
GENERAL GOVERNMENT						
General Administration:						
Salaries & Wages	\$ 92,500.00	\$ 92,500.00	\$ 82,728.37		\$ 9,771.63	
Other Expenses	17,000.00	17,000.00	1,149.78	\$ 117.56	15,732.66	
Mayor and Council:	,	·			,	
Salaries & Wages	15,100.00	15,100.00	12,697.44		2,402.56	
Other Expenses	1,800.00	1,800.00			1,800.00	
Borough Clerk:	,	,			,	
Salaries & Wages	51,500.00	51,500.00	48,819.91		2,680.09	
Other Expenses:	,	,	,		,	
Printing & Legal Advertising	9,000.00	9,000.00	5,662.65	30.00	3,307.35	
Codification of Ordinances	4,000.00	4,000.00	1,195.00		2,805.00	
Miscellaneous Other Expenses	2,700.00	2,700.00	1,227.32	927.91	544.77	
Elections:	,	,	, –		-	
Other Expenses	8,000.00	8,000.00	5,875.00		2,125.00	
Financial Administration:	,	,	,		,	
Salaries & Wages	110,000.00	110,000.00	107,422.09		2,577.91	
Other Expenses	69,500.00	69,500.00	48,091.54	1,079.09	20,329.37	
Audit Services:	,	,	- ,	,	-,	
Other Expenses	39,525.00	39,525.00	5,300.00		34,225.00	
Collection of Taxes:	,	,	_ ,		- ,	
Salaries & Wages	61,500.00	61,500.00	60,631.66		868.34	
Other Expenses:	- ,	- ,	,			
Tax Sale Costs	1,500.00	1,500.00	616.00		884.00	
Miscellaneous Other Expenses	4,500.00	4,500.00	847.99	842.38	2,809.63	
Liquidation of Tax Title Liens:	,	,			,	
Öther Expenses	7,500.00	7,500.00	259.00		7,241.00	
Costs for Sale of Municipal Property:	,	,			,	
Other Expenses	25.00	25.00			25.00	
- P						

Budget Budget Paid or Baiance Deal Budget Modifications Charged Encumbered Reserved Canceled Other Expenses: Legal Services and Costs: 146,000.00 146,000.00 48,735.69 97,264.31 Canceled Legal Services and Costs: 0ther Expenses: Engineeting Services and Costs: 0ther Expenses: 146,000.00 42,475.14 52,524.85 12,469.43 Engineeting Services and Costs: 0ther Expenses: 10,000.00 48,000.00 47,902.07 24,628.50 12,469.43 Environmental Engineer 48,000.00 48,000.00 10,357.00 37,643.00 Contor Expenses 1,000.00 1,000.00 10,357.00 37,643.00 Muncipal Land Use Law (NISA 40:55D-1) 1 1 1 3,435.29 Zoning Official: 2 2,778.53 21,47 3,435.29 Salaries and Wages 7,250.00 7,250.00 5,221.9 7.81 Columal on Affordable Housing: 0 0 3,000.00 3,000.00 3,000.00 <tr< th=""><th></th><th>Appro</th><th>oriations</th><th></th><th>Expended</th><th></th><th colspan="2">Unexpended</th></tr<>		Appro	oriations		Expended		Unexpended	
Legal Services and Costs: 2 Other Expenses: 146,000.00 146,000.00 48,735.69 97,264.31 Legal Services and Costs: 95,000.00 95,000.00 42,475.14 52,524.86 Engineering Services and Costs: 0ther Expenses: 52,524.86 12,469.43 Engineering Services and Costs: 0ther Expenses: 37,643.00 37,643.00 Economic Development Committee: 0ther Expenses 30,000.00 10,357.00 37,643.00 Conter Expenses 30,000.00 10,000.00 10,357.00 37,643.00 Municipal Land Use Law (NISA 40:55D-1) 10,000.00 1,000.00 201.29 798.71 VAmicipal Land Use Law (NISA 40:55D-1) 10,000.00 2,800.00 2,778.53 21.47 Salaries and Wages 7,250.00 7,250.00 7,250.00 7,250.00 5,221.9 Zoning Official: 3 300.00 10,000.00 3,000.00 3,000.00 4,000.00 Counci on Affordable Housing: 0 7,250.00 7,250.00 5,266.74 723.26 Other Expenses 50			Budget After	Paid or			Balance	
Legal Services and Costs:		Budget	Modifications	Charged	Encumbered	Reserved	Canceled	
Legal Services 146,000.00 146,000.00 48,735.69 97,284.31 Labor Council 95,000.00 95,000.00 42,475.14 52,524.86 Engineering Services and Costs: 52,524.86 Other Expenses: 72,84.31 Environmental Engineer 48,000.00 47,902.07 24,628.50 12,469.43 Environmental Engineer 48,000.00 48,000.00 10,357.00 37,643.00 Economic Development Committee: 3,900.00 8,081.20 Other Expenses 30,000.00 1,000.00 18,018.80 3,900.00 8,081.20 Historic Commission: 798.71 Municipal Land Use Law (NJSA 40:5D-1) 7,500.00 2,778.53 21.47 Planning Board: 7,250.00 6,526.82 723.18 Other Expenses 7,250.00 7,250.00 6,526.74 723.26 Other Expenses 10,000.00 10,000.00 3,000.00 3	Legal Services and Costs:							
Labor Council 95,000.00 95,000.00 42,475.14 52,524.86 Engineering Services and Costs:	Other Expenses:							
Engineering Services and Costs: 0ther Expenses: 1,2469.43 Other Expenses: 48,000.00 47,902.07 24,628.50 12,469.43 Environmental Engineer 48,000.00 48,000.00 10,357.00 37,643.00 Economic Development Committee: 0ther Expenses 30,000.00 30,000.00 18,018.80 3,900.00 8,081.20 Historic Commission: 0ther Expenses 1,000.00 201.29 798.71 LAND USE ADMINISTRATION 0ther Expenses 2,800.00 2,800.00 2,778.53 21.47 Vincipal Land Use Law (NUSA 40:55D-1) Planning Board: 3,435.29 20ning Official: 2,147 Salaries and Wages 7,250.00 7,250.00 6,526.82 723.18 Other Expenses 600.00 600.00 522.19 77.81 Council on Affordable Housing: 0 0,000.00 3,000.00 3,000.00 Cobe EnforCement Official: 3 23.00 300.00 3,000.00 48.64 Housing Safety: 3 300.00 500.00 411.36 88.64	Legal Services	146,000.00	146,000.00	48,735.69		97,264.31		
Other Expenses: University of the second secon	Labor Council	95,000.00	95,000.00	42,475.14		52,524.86		
Engineering 85,000.00 85,000.00 47,902.07 24,628.50 12,469.43 Environmental Engineer 48,000.00 10,357.00 37,643.00 Cohmer Expenses 30,000.00 30,000.00 18,018.80 3,900.00 8,081.20 Historic Commission: 0ther Expenses 1,000.00 1,000.00 201.29 798.71 LAND USE ADMINISTRATION V 798.71 798.71 798.71 Municipal Land Use Law (NJSA 40:55D-1) Planning Board: 798.71 3,435.29 Salaries and Wages 2,800.00 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official: 7250.00 7,250.00 6,526.82 723.18 Other Expenses 10,000.00 10,000.00 3,000.00 4,000.00 Council on Affordable Housing: 7250.00 7,250.00 3,000.00 4,000.00 Cobe Enforcement Official: 723.26 723.26 723.26 723.26 Salaries and Wages 7,250.00 7,25	Engineering Services and Costs:							
Environmental Engineer 48,000.00 48,000.00 10,357.00 37,643.00 Economic Development Committee:	Other Expenses:							
Economic Development Committee: Uther Expenses 30,000.00 18,018.80 3,900.00 8,081.20 Other Expenses 1,000.00 1,000.00 201.29 798.71 LAND USE ADMINISTRATION Nunicipal Land Use Law (NJSA 40:55D-1) 798.71 Planning Board: 2 2,800.00 2,800.00 2,778.53 21.47 Salaries and Wages 2,800.00 2,800.00 4,064.71 3,435.29 Zoning Official:	Engineering	85,000.00	85,000.00	47,902.07	24,628.50	12,469.43		
Other Expenses 30,000.00 30,000.00 18,018.80 3,900.00 8,081.20 Historic Commission: 0 201.29 798.71 LAND USE ADMINISTRATION 201.29 798.71 Municipal Land Use Law (NJSA 40:55D-1) Planning Board: 2 Salaries and Wages 2,800.00 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official: 3 3,000.00 522.19 77.81 Salaries and Wages 600.00 600.00 522.19 77.81 Council on Affordable Housing: 7,250.00 7,250.00 3,000.00 4,000.00 Other Expenses 10,000.00 10,000.00 3,000.00 4,000.00 4,000.00 Council on Affordable Housing: 7,250.00 7,250.00 6,526.74 723.26 Other Expenses 500.00 500.00 411.36 88.64 Housing Safety: 300.00 300.00 300.00 300.00 Salaries and Wages 3,800.00	Environmental Engineer	48,000.00	48,000.00	10,357.00		37,643.00		
Historic Commission: Other Expenses 1,000.00 1,000.00 201.29 798.71 ADN USE ADMINISTRATION Municipal Land Use Law (NJSA 40:55D-1)	Economic Development Committee:							
Other Expenses 1,000.00 1,000.00 201.29 798.71 LAND USE ADMINISTRATION Value ADMINISTRATION Municipal Land Use Law (NJSA 40:55D-1) Planning Board: Value Administration Value Administration Salaries and Wages 2,800.00 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,250.00 4,064.71 3,435.29 Zoning Official: Table Table Table Salaries and Wages 7,250.00 7,250.00 6,526.82 723.18 Other Expenses 600.00 600.00 522.19 77.81 Council on Affordable Housing: Toto Affordable Housing: Toto Affordable Housing: Toto Administration Code Enforcement Official: Toto Administration Salaries and Wages 7,250.00 7,250.00 4,026.40 723.26 Salaries and Wages 7,250.00 7,250.00 6,526.74 723.26 Table Other Expenses 500.00 500.00 4,000.00 1,000.00 3,000.00 Salaries and Wages 1,800.00 <	•	30,000.00	30,000.00	18,018.80	3,900.00	8,081.20		
LAND USE ADMINISTRATION Municipal Land Use Law (NJSA 40:55D-1) Planning Board: Salaries and Wages 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official:	Historic Commission:							
Municipal Land Use Law (NJSA 40:55D-1) Planning Board: 2,800.00 2,800.00 2,778.53 21.47 Salaries and Wages 2,800.00 7,500.00 4,064.71 3,435.29 Zoning Official:	•	1,000.00	1,000.00	201.29		798.71		
Planning Board: Salaries and Wages 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official:	LAND USE ADMINISTRATION							
Salaries and Wages 2,800.00 2,800.00 2,778.53 21.47 Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official:	Municipal Land Use Law (NJSA 40:55D-1)							
Other Expenses 7,500.00 7,500.00 4,064.71 3,435.29 Zoning Official: -	Planning Board:							
Zoning Official: 7,250.00 7,250.00 6,526.82 723.18 Other Expenses 600.00 600.00 522.19 77.81 Council on Affordable Housing: 0 000.00 3,000.00 3,000.00 4,000.00 CODE ENFORCEMENT & ADMINISTRATION 0 0,000.00 3,000.00 3,000.00 4,000.00 Code Enforcement Official: 7250.00 7,250.00 6,526.74 723.26 Other Expenses 7,250.00 7,250.00 6,526.74 723.26 Other Expenses 500.00 500.00 411.36 88.64 Housing Safety: 7,800.00 1,800.00 1,626.40 173.60 Salaries and Wages 1,800.00 1,800.00 300.00 300.00 Occupancy: 300.00 300.00 300.00 300.00 300.00 Salaries and Wages: 4 4 300.00 300.00 300.00 300.00 300.00 Occupancy: Salaries and Wages: 3,950.00 3,950.00 3,667.66 282.34	Salaries and Wages	2,800.00	2,800.00	2,778.53		21.47		
Salaries and Wages 7,250.00 7,250.00 6,526.82 723.18 Other Expenses 600.00 600.00 522.19 77.81 Council on Alfordable Housing:	Other Expenses	7,500.00	7,500.00	4,064.71		3,435.29		
Other Expenses 600.00 600.00 522.19 77.81 Council on Affordable Housing: 0ther Expenses 10,000.00 10,000.00 3,000.00 3,000.00 4,000.00 CODE ENFORCEMENT & ADMINISTRATION Code Enforcement Official: 7,250.00 7,250.00 6,526.74 723.26 Salaries and Wages 7,250.00 7,250.00 411.36 88.64 Housing Safety: 500.00 1,800.00 1,626.40 173.60 Salaries and Wages 1,800.00 300.00 300.00 300.00 Other Expenses 300.00 300.00 300.00 300.00 Salaries and Wages 5,500.00 5,500.00 5,242.23 257.77 Salaries and Wages: 4dministrative 5,500.00 5,250.00 3,667.66 282.34	Zoning Official:							
Council on Affordable Housing: 0ther Expenses 10,000.00 10,000.00 3,000.00 3,000.00 4,000.00 CODE ENFORCEMENT & ADMINISTRATION 2000 2000 3,000.00 3,000.00 4,000.00 Code Enforcement Official: 2000 7,250.00 7,250.00 6,526.74 723.26 Salaries and Wages 7,250.00 500.00 411.36 88.64 Housing Safety: 2000 1,800.00 1,800.00 1,626.40 173.60 Salaries and Wages 1,800.00 300.00 300.00 2000 2000 Other Expenses 300.00 3,800.00 3,800.00 3,626.40 173.60 Other Expenses 300.00 3,000.00 3,000.00 3,000.00 2000 2000 Occupancy: 2000 2000 25,500.00 5,500.00 5,242.23 257.77 Secretarial 3,950.00 3,950.00 3,667.66 282.34	Salaries and Wages	7,250.00	7,250.00	6,526.82		723.18		
Other Expenses 10,000.00 10,000.00 3,000.00 3,000.00 4,000.00 CODE ENFORCEMENT & ADMINISTRATION Code Enforcement Official: Salaries and Wages 7,250.00 7,250.00 6,526.74 723.26 Salaries and Wages 7,250.00 500.00 411.36 88.64 Housing Safety:	Other Expenses	600.00	600.00	522.19		77.81		
CODE ENFORCEMENT & ADMINISTRATION Code Enforcement Official: 500.00 7,250.00 6,526.74 723.26 Salaries and Wages 7,250.00 500.00 411.36 88.64 Housing Safety: 500.00 1,800.00 1,626.40 173.60 Salaries and Wages 1,800.00 1,800.00 300.00 300.00 Other Expenses 300.00 300.00 300.00 300.00 Occupancy: 5 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Code Enforcement Official: Salaries and Wages 7,250.00 7,250.00 6,526.74 723.26 Salaries and Wages 500.00 500.00 411.36 88.64 Housing Safety:	Other Expenses	10,000.00	10,000.00	3,000.00	3,000.00	4,000.00		
Salaries and Wages 7,250.00 7,250.00 6,526.74 723.26 Other Expenses 500.00 500.00 411.36 88.64 Housing Safety:	CODE ENFORCEMENT & ADMINISTRATION							
Other Expenses 500.00 500.00 411.36 88.64 Housing Safety:	Code Enforcement Official:							
Housing Safety: 1,800.00 1,800.00 1,626.40 173.60 Salaries and Wages 300.00 300.00 300.00 300.00 Occupancy: 5,500.00 5,500.00 5,242.23 257.77 Secretarial 3,950.00 3,950.00 3,667.66 282.34	Salaries and Wages	7,250.00	7,250.00	6,526.74		723.26		
Salaries and Wages 1,800.00 1,800.00 1,626.40 173.60 Other Expenses 300.00 300.00 300.00 300.00 300.00 Occupancy: Salaries and Wages: -	Other Expenses	500.00	500.00	411.36		88.64		
Other Expenses 300.00 300.00 300.00 Occupancy: 53laries and Wages: 5,500.00 5,242.23 257.77 Administrative 5,500.00 3,950.00 3,667.66 282.34	Housing Safety:							
Occupancy: Salaries and Wages: 5,500.00 5,500.00 5,242.23 257.77 Administrative 3,950.00 3,950.00 3,667.66 282.34	Salaries and Wages			1,626.40				
Salaries and Wages: Administrative 5,500.00 5,500.00 5,242.23 257.77 Secretarial 3,950.00 3,950.00 3,667.66 282.34	Other Expenses	300.00	300.00			300.00		
Administrative5,500.005,500.005,242.23257.77Secretarial3,950.003,950.003,667.66282.34								
Secretarial 3,950.00 3,950.00 3,667.66 282.34	Salaries and Wages:							
			•					
Other Expenses 400.00 400.00 48.60 351.40			•	•				
	Other Expenses	400.00	400.00	48.60		351.40		

	Approp	priations	Expended			Unexpended
		Budget After	Paid or	·		Balance
	Budget	Modifications	Charged	Encumbered	Reserved	Canceled
INSURANCE						
Liability Insurance	140,000.00	140,000.00	66,242.90	9,218.16	64,538.94	
Miscellaneous Insurance	24,000.00	24,000.00	1,065.25	8,528.00	14,406.75	
Workman's Compensation	190,000.00	173,000.00	152,048.00		20,952.00	
Group Insurance	890,900.00	890,900.00	686,611.22		204,288.78	
PUBLIC SAFETY FUNCTIONS						
Police:						
Salaries & Wages	1,950,000.00	1,922,000.00	1,633,269.94		288,730.06	
Other Expenses:						
Miscellaneous Other Expenses	60,200.00	60,200.00	39,962.96	3,750.57	16,486.47	
Car Lease Expense	50,000.00	50,000.00			50,000.00	
Office of Emergency Management:						
Salaries & Wages	1,760.00	1,760.00	1,757.48		2.52	
Other Expenses	500.00	500.00			500.00	
Volunteer Fire - Contribution	37,740.00	37,740.00	37,740.00			
Uniform Fire Safety Act (PL 1983, C383)						
Fire Official						
Other Expenses	3,000.00	3,000.00	693.00		2,307.00	
PUBLIC WORKS FUNCTIONS						
Road Repairs & Maintenance:						
Salaries & Wages	390,000.00	390,000.00	358,932.05		31,067.95	
Other Expenses	61,500.00	61,500.00	37,802.35	4,228.46	19,469.19	
Snow Removal:						
Salaries & Wages	15,000.00	15,000.00	15,000.00			
Other Expenses	1,500.00	1,500.00	448.00		1,052.00	
Solid Waste Collection:						
Other Expenses - Contractual	230,000.00	230,000.00	196,828.40	16,484.05	16,687.55	
Recycling:						
Salaries & Wages	4,320.00	4,420.00	4,385.68		34.32	
Other Expenses:						
Contractual	285,000.00	285,000.00	243,136.98	15,676.87	26,186.15	
Miscellaneous Other Expenses	200.00	200.00			200.00	
·						

Budget Budget Paid or Modifications Paid or Charged Encumbered Reserved Canceled Public Buildings & Grounds: Other Expenses 53,000.00 53,000.00 21,469.82 278.74 31,251.44 Equipment Repair & Maintenance: Other Expenses 54,000.00 62,000.00 49,430.55 3,371.32 9,198.13 HEALTH & HUMAN SERVICES Baard of Health: Other Expenses 1,000.00 1,000.00 1,000.00 Registrar of Vital Statistics: Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee: Salaries & Wages 950.00 950.00 375.00 575.00 PARK & RECREATION FUNCTIONS Recreation Committee: Salaries & Wages 15,000.00 6,650.00 6,129.97 520.03 Other Expenses 15,000.00 15,000.00 6,047.28 8,952.72 0.404.78 Senior Center: Salaries & Wages 70.00.07 70.00 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: Other Expenses 750.00 <		Approp	oriations		Expended		Unexpended
Public Buildings & Grounds: 0 0 Other Expenses 53,000.00 53,000.00 21,469.82 278.74 31,251.44 Equipment Repair & Maintenance: 0 49,430.55 3,371.32 9,198.13 HEALTH & HUMAN SERVICES Baard of Health: 0 1,000.00 49,430.55 3,371.32 9,198.13 Registrar of Vital Statistics: 3 3,400.00 3,700.00 3,640.45 59.55 Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 50.00 Cher Expenses 500.00 500.00 323.96 176.04 Environmental Committee: 0 950.00 950.00 375.00 520.03 PAR & RECREATION FUNCTIONS Recreation Committee: 1,500.00 11,500.00 6,452.97 520.03 Salaries & Wages 1,600.00 15,000.00 6,047.28 8,952.72 4,404.78 Senior Center: 3 750.00 750.00 750.00 750.00 50.00 6,500.00 6,500.00 6,500.00 50.00 50.00 <th>-</th> <th>•••</th> <th></th> <th>Paid or</th> <th>•</th> <th></th> <th>•</th>	-	•••		Paid or	•		•
Public Buildings & Grounds:		Budget	-	Charged	Encumbered	Reserved	Canceled
Other Expenses 53,000.00 53,000.00 21,469.82 278.74 31,251.44 Equipment Repair & Maintenance:	Public Buildings & Grounds:						
Öher Expenses 54,000.00 62,000.00 49,430.55 3,371.32 9,198.13 HEALTH & HUMAN SERVICES Board of Health:	U U U U U U U U U U U U U U U U U U U	53,000.00	53,000.00	21,469.82	278.74	31,251.44	
HEALTH & HUMAN SERVICES Board of Health: 1,000.00 Other Expenses 1,000.00 Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee:	Equipment Repair & Maintenance:						
HEALTH & HUMAN SERVICES Board of Health: 1,000.00 Other Expenses 1,000.00 Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee:	Other Expenses	54,000.00	62,000.00	49,430.55	3,371.32	9,198.13	
Other Expenses 1,000.00 1,000.00 1,000.00 Registrar of Vital Statistics:							
Registrar of Vital Statistics: Number of Vital Statistics: Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee: 0 0 375.00 575.00 PARK & RECREATION FUNCTIONS Recreation Committee: 520.03 575.00 Salaries & Wages 6,650.00 6,650.00 6,129.97 520.03 Other Expenses 6,650.00 6,650.00 6,349.26 5,150.74 Senior Center: 3 375.00 2,404.78 8,952.72 Salaries & Wages 15,000.00 15,000.00 2,595.22 4,404.78 Senior Center: 3 375.00 750.00 750.00 Salaries & Wages 18,500.00 16,077.03 2,422.97 Other Expenses 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 6,500.00 6,500.00 6,500.00 Other Expenses 6,500.00 6,500.00 6,500.00 6,500.00 <td>Board of Health:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Board of Health:						
Salaries & Wages 3,400.00 3,700.00 3,640.45 59.55 Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee: 0 575.00 575.00 PAR & RECREATION FUNCTIONS 750.00 575.00 520.03 Parceation Committee: 520.00 6,650.00 6,129.97 520.03 Other Expenses 11,500.00 11,500.00 6,349.26 5,150.74 Senior Center: 53laries & Wages 15,000.00 15,000.00 6,047.28 8,952.72 Salaries & Wages 7,000.00 7,000.00 2,595.22 4,404.78 Senior Citizen Transportation: 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 750.00 750.00 750.00 Other Expenses 6,500.00 6,500.00 6,500.00 6,500.00 Summer Recreation for Individuals with Disabilities: 750.00 750.00 750.00 Other Expenses 6,500.00 6,500.00 6,500.00 6,500.00 Other Expenses	Other Expenses	1,000.00	1,000.00			1,000.00	
Other Expenses 500.00 500.00 323.96 176.04 Environmental Committee:	Registrar of Vital Statistics:						
Environmental Committee: 950.00 950.00 970.00 375.00 PARK & RECREATION FUNCTIONS Recreation Committee:	Salaries & Wages	3,400.00	3,700.00	3,640.45		59.55	
Other Expenses 950.00 950.00 375.00 PARK & RECREATION FUNCTIONS Recreation Committee:	Other Expenses	500.00	500.00	323.96		176.04	
PARK & RECREATION FUNCTIONS Recreation Committee: 520.03 Recreation Committee: 520.03 Salaries & Wages 6,650.00 6,650.00 6,349.26 520.03 Other Expenses 11,500.00 11,500.00 6,349.26 5,150.74 Senior Center: 7000.00 7,000.00 2,595.22 4,404.78 Other Expenses 7000.00 7,000.00 2,595.22 4,404.78 Senior Citizen Transportation: 750.00 750.00 750.00 Salaries & Wages 18,500.00 16,077.03 2,422.97 Other Expenses 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 750.00 750.00 750.00 Other Expenses 6,500.00 6,500.00 6,500.00 6,500.00 Other Expenses 0,500.00 6,500.00 6,500.00 6,500.00 Other Expenses 0,500.00 10,500.00 10,500.00 10,500.00 Other Expenses 10,500.00 10,500.00 10,500.00 10,500.00 <td< td=""><td>Environmental Committee:</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Environmental Committee:						
Recreation Committee: 520.03 Salaries & Wages 6,650.00 6,650.00 6,129.97 520.03 Other Expenses 11,500.00 11,500.00 6,349.26 5,150.74 Senior Center:	Other Expenses	950.00	950.00	375.00		575.00	
Salaries & Wages 6,650.00 6,650.00 6,129.97 520.03 Other Expenses 11,500.00 11,500.00 6,349.26 5,150.74 Senior Center:	PARK & RECREATION FUNCTIONS						
Other Expenses 11,500.00 11,500.00 6,349.26 5,150.74 Senior Center: -	Recreation Committee:						
Senior Center: No. 15,000.00 15,000.00 6,047.28 8,952.72 Other Expenses 7,000.00 7,000.00 2,595.22 4,404.78 Senior Citizen Transportation: 5 3 2,422.97 Other Expenses 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 750.00 750.00 750.00 Other Expenses 6,500.00 6,500.00 6,500.00 Other Expenses 6,500.00 10,500.00 10,500.00 Other Expenses 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee:	Salaries & Wages	6,650.00	6,650.00	6,129.97		520.03	
Salaries & Wages 15,000.00 15,000.00 6,047.28 8,952.72 Other Expenses 7,000.00 7,000.00 2,595.22 4,404.78 Senior Citizen Transportation:	Other Expenses	11,500.00	11,500.00	6,349.26		5,150.74	
Other Expenses 7,000.00 7,000.00 2,595.22 4,404.78 Senior Citizen Transportation:	Senior Center:						
Senior Citizen Transportation: Salaries & Wages 18,500.00 18,500.00 16,077.03 2,422.97 Other Expenses 750.00 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 0ther Expenses 6,500.00 6,500.00 OTHER COMMON OPERATING FUNCTIONS Celebration of Public Event, Anniversary or Holiday: 10,500.00 10,500.00 Other Expenses 10,500.00 10,500.00 577.05 500.00 Veteran's Committee: 6,000.00 577.05 500.00 4,922.95	Salaries & Wages	15,000.00	15,000.00	6,047.28		8,952.72	
Salaries & Wages 18,500.00 18,500.00 16,077.03 2,422.97 Other Expenses 750.00 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 0 6,500.00 6,500.00 OTHER COMMON OPERATING FUNCTIONS 6,500.00 6,500.00 6,500.00 Celebration of Public Event, Anniversary or Holiday: 10,500.00 10,500.00 10,500.00 Other Expenses 6,000.00 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee:		7,000.00	7,000.00	2,595.22		4,404.78	
Other Expenses 750.00 750.00 750.00 Summer Recreation for Individuals with Disabilities: 0 6,500.00 6,500.00 Other Expenses 6,500.00 6,500.00 6,500.00 OTHER COMMON OPERATING FUNCTIONS Celebration of Public Event, Anniversary or Holiday: 10,500.00 10,500.00 Other Expenses 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee: 577.05 500.00 4,922.95	Senior Citizen Transportation:						
Summer Recreation for Individuals with Disabilities: Other Expenses6,500.006,500.00OTHER COMMON OPERATING FUNCTIONS Celebration of Public Event, Anniversary or Holiday: Other Expenses10,500.0010,500.00Other Expenses10,500.0010,500.0010,500.00Special Events6,000.006,000.00577.05500.00Veteran's Committee:500.00577.05500.00	Salaries & Wages	18,500.00	18,500.00	16,077.03		2,422.97	
Other Expenses6,500.006,500.00OTHER COMMON OPERATING FUNCTIONS6,500.00Celebration of Public Event, Anniversary or Holiday: Other Expenses10,500.00Other Expenses10,500.0010,500.00Special Events6,000.006,000.00577.05Veteran's Committee:6,000.00577.05500.00	Other Expenses	750.00	750.00			750.00	
OTHER COMMON OPERATING FUNCTIONSCelebration of Public Event, Anniversary or Holiday: Other Expenses10,500.0010,500.0010,500.00Special Events6,000.006,000.00577.05Veteran's Committee:10,500.00	Summer Recreation for Individuals with Disabilities:						
Celebration of Public Event, Anniversary or Holiday: 10,500.00 10,500.00 Other Expenses 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee: 0	•	6,500.00	6,500.00			6,500.00	
or Holiday: 0ther Expenses 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee: 10,000 10,000 10,000 10,000 10,000	OTHER COMMON OPERATING FUNCTIONS						
Other Expenses 10,500.00 10,500.00 10,500.00 Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee: </td <td>Celebration of Public Event, Anniversary</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Celebration of Public Event, Anniversary						
Special Events 6,000.00 6,000.00 577.05 500.00 4,922.95 Veteran's Committee:							
Veteran's Committee:		,	,			,	
	•	6,000.00	6,000.00	577.05	500.00	4,922.95	
Other Expenses 750.00 750.00 750.00							
	Other Expenses	750.00	750.00			750.00	

EXHIBIT A-3 (Continued)

STATEMENT OF EXPENDITURES - CURRENT FUND - REGULATORY BASIS

	Approp	oriations	Expended		Expended		Expended			Unexpended
	Budget	Budget After Modifications	Paid or Charged	Encumbered	Reserved	Balance Canceled				
UTILITY EXPENSES AND BULK PURCHASES										
Electricity	52,000.00	52,000.00	27,058.96		24,941.04					
Street Lighting	120,000.00	120,000.00	69,607.39		50,392.61					
Telephone	12,000.00	12,000.00	10,007.03		1,992.97					
Fuel Oil	25,000.00	25,000.00	18,893.20		6,106.80					
Gasoline/Diesel Fuel	48,000.00	48,000.00	24,408.63		23,591.37					
LANDFILL/SOLID WASTE DISPOSAL COSTS										
Solid Waste Disposal:										
Tipping Fees	280,000.00	290,000.00	236,690.49		53,309.51					
UNIFORM CONSTRUCTION CODE -										
APPROPRIATIONS OFFSET BY DEDICATED										
REVENUES (NJAC 5:23-4.17)										
State Uniform Construction Code:										
Construction Officials:										
Salaries & Wages	90,500.00	90,500.00	80,840.57		9,659.43					
Other Expenses	4,600.00	4,600.00	2,113.11	55.49	2,431.40					
Group Insurance	31,100.00	31,100.00	31,100.00							
Sub-Code Official:										
Fire Protection:										
Salaries & Wages	6,800.00	6,800.00	6,700.34		99.66					
Total Operations within "CAPS"	6,150,120.00	6,123,520.00	4,680,988.50	96,617.10	1,345,914.40					
Detail:										
Salaries and Wages	2,861,080.00	2,833,480.00	2,471,448.64		362,031.36					
Other Expenses	3,289,040.00	3,290,040.00	2,209,539.86	96,617.10	983,883.04					

	Approp	oriations		Expended		Unexpended
		Budget After	Paid or			Balance
	Budget	Modifications	Charged	Encumbered	Reserved	Canceled
DEFERRED CHARGES & STATUTORY						
EXPENDITURES - MUNICIPAL WITHIN "CAPS"						
STATUTORY EXPENDITURES						
Contribution to:						
Social Security System (OASI)	224,400.00	224,400.00	187,744.50		36,655.50	
Public Employees' Retirement System	91,697.00	91,697.00	91,696.15		0.85	
Police & Firemen's Retirement of NJ	383,101.00	383,101.00	383,100.60		0.40	
Unemployment Insurance	26,000.00	42,600.00	42,427.06		172.94	
Defined Contribution Retirement Program	3,000.00	3,000.00	1,370.83		1,629.17	
Total Deferred Charges & Statutory				-		
Expenditures within "CAPS"	728,198.00	744,798.00	706,339.14		38,458.86	
				-		
Total General Appropriations for Municipal	C 070 040 00	C 0C0 010 00	E 007 007 C4	00 017 10	4 204 272 20	
Purposes within "CAPS"	6,878,318.00	6,868,318.00	5,387,327.64	96,617.10	1,384,373.26	
OPERATIONS EXCLUDED FROM "CAPS"						
PUBLIC SAFETY FUNCTIONS						
Length of Service Award Program	12,000.00	12,000.00			12,000.00	
LANDFILL/SOLID WASTE DISPOSAL COSTS						
Recycling Tax	11,500.00	11,500.00	8,063.66		3,436.34	
SHARED SERVICE AGREEMENTS						
Clayton Board of Education						
School Resource Officer						
Salaries and Wages	49,104.00	49,104.00	49,104.00			
Gloucester County - Fleet Maintenance	71,000.00	81,000.00	64,548.46		16,451.54	
Gloucester County Improvement Authority -						
Snow Removal	10,000.00	10,000.00			10,000.00	
Township of Elk - Municipal Court	107,680.00	107,680.00	107,680.00			
PUBLIC AND PRIVATE PROGRAMS OFFSET						
BY REVENUES						
Municipal Alliance for Drug & Alcohol Abuse	15,000.00	15,000.00	15,000.00			
Clean Communities	·	16,911.53	16,911.53			
Safe and Secure		60,000.00	60,000.00			
Police Body Armor	1,759.02	1,759.02	1,759.02			
Recycling Tonnage	8,739.21	8,739.21	8,739.21			
	0,100.21	•,.••.=.	•,.••.=.			

	Appro	opriations Exper		Expended		Unexpend	led
	Budget	Budget After Modifications	Paid or Charged	Encumbered	Reserved	Balance Cancele	
Gloucester Co Reconstruct N. Green - Drainage Improvement Academy/E. Clayton	50,000.00	50,000.00	50,000.00				
Total Operations Excluded from "CAPS"	336,782.23	426,234.76	384,346.88	-	41,887.88		
Detail: Salaries and Wages Other Expenses	49,104.00 287,678.23	49,104.00 377,130.76	49,104.00 335,242.88	-	41,887.88		
CAPITAL IMPROVEMENTS - EXCLUDED FROM "CAPS"				-			
Capital Improvement Fund Purchase of Municipal Equipment Purchase of Land and Drainage Improvements New Jersey DOT Trust:	30,000.00 20,000.00 60,000.00	30,000.00 20,000.00 60,000.00	30,000.00 5,991.80 60,000.00		14,008.20		
S. Broad Street	270,000.00	270,000.00	270,000.00				
Capital Improvements Excluded from "CAPS"	380,000.00	380,000.00	365,991.80	-	14,008.20		
DEBT SERVICE Payment of Bond Principal Interest on Bonds Capital Lease Obligations: Principal	315,000.00 87,450.00 75,000.00	315,000.00 87,450.00 75,000.00	315,000.00 87,450.00 75,000.00	-			
Interest	18,570.00	18,570.00	18,566.81			\$ 3	3.19
Total Debt Service	496,020.00	496,020.00	496,016.81				3.19

	Appro	opriations	Expended			Unexpended
		Budget After	Paid or	•		Balance
	Budget	Modifications	Charged	Encumbered	Reserved	Canceled
DEFERRED CHARGES - MUNICIPAL EXCLUDED FROM "CAPS" Deferred Charges: Deferred Charges to Future Taxation - Unfunded	493.00	493.00	493.00			
Special Emergency Authorizations - 5 Years (NJSA 40A:4-55)	14,700.00	14,700.00	14,700.00			
Total Deferred Charges Excluded from "CAPS"	15,193.00	15,193.00	15,193.00			
Total General Appropriations for Municipal Purposes Excluded from "CAPS"	1,227,995.23	1,317,447.76	1,261,548.49		55,896.08	3.19
Subtotal General Appropriations	8,106,313.23	8,185,765.76	6,648,876.13	96,617.10	1,440,269.34	3.19
Reserve for Uncollected Taxes	613,610.29	613,610.29	613,610.29			
Total General Appropriations	\$ 8,719,923.52	\$ 8,799,376.05	\$ 7,262,486.42	\$ 96,617.10	\$ 1,440,269.34	\$ 3.19
Ref.	A-2			A-13	A	
Budget Budget Amendments per NJSA 40A:4-87	Ref. A-3 A-2	 \$ 8,719,923.52 79,452.53 \$ 8,799,376.05 				
Reserve for Uncollected Taxes Deferred Charges: Special Emergency Reserve for Federal & State Grants - Appropriated Disbursed	Ref. A-2 A-17 A-16 A-4		\$ 613,610.29 14,700.00 424,950.76 6,209,225.37			
			\$ 7,262,486.42			

TRUST FUND

COMPARATIVE BALANCE SHEET - TRUST FUND - REGULATORY BASIS

ASSETS	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019
Affordable Housing Trust Fund Cash - Treasurer	B-1	\$ 17,521.14	\$ 12,948.50
Animal Control Trust Fund Cash - Treasurer Change Fund	B-1	14,613.43 25.00	11,006.30 25.00
		14,638.43	11,031.30
Developer's Escrow Trust Fund Cash - Treasurer Escrow Receivable	B-1	94,977.42 400.00	63,920.67 400.00
		95,377.42	64,320.67
Disposal of Forfeited Property Cash - Treasurer	B-1	10,487.83	10,176.68
Donations - Special Events Cash - Treasurer	B-1	8,994.42	3,149.61
Donations - K9 Unit Cash - Treasurer	B-1	2,398.02	2,398.02
LOSAP (Unaudited) Investment		237,198.02	212,349.15
Outside Employment of Off-Duty Municipal Police Officers Cash - Treasurer Fees Receivable	B-1	4,697.18 610.00	3,424.05
		5,307.18	3,424.05
Park and Recreation Trust Fund Cash - Treasurer	B-1	106,465.29	103,927.91
Performance Bond Escrow Trust Fund Cash - Treasurer	B-1	34,582.50	35,065.25
Tax Sale Premium Cash - Collector	B-2	125,253.19	237,103.03
Tax Sale Redemption Cash - Collector	B-2	20,643.97	32,850.48
Unemployment Trust Fund	Б <i>(</i>		
Cash - Treasurer	B-1	53,816.31	4,858.27
		\$ 732,683.72	\$ 733,602.92

COMPARATIVE BALANCE SHEET - TRUST FUND - REGULATORY BASIS

LIABILITIES, RESERVES, AND FUND BALANCE	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019
Affordable Housing Trust Fund Reserve for Affordable Housing		\$ 17,521.14	\$ 12,948.50
Animal Control Trust Fund Due Current Fund Encumbrance Payable Due State of New Jersey	A	6.24 43.20	4.92 395.50 16.20
Reserve for Dog Fund Expenditures	B-3	14,588.99	10,614.68
		14,638.43	11,031.30
Developer's Escrow Trust Fund Reserve for Planning Board Escrow Fees Encumbrances Payable		95,333.09	64,284.07
Due Current Fund	А	44.33	36.60
		95,377.42	64,320.67
Disposal of Forfeited Property Reserve for Disposal of Forfeited Property		10,487.83	10,176.68
Donations - Special Events Due Current Fund Encumbrances Payable Reserve for Donations Special Events	A	3.81 5,750.00 3,240.61	1.40 3,148.21
		8,994.42	3,149.61
Donations - K9 Unit Due Current Fund Reserve for Donations K9 Unit	A	1.02 2,397.00 2,398.02	1.02 2,397.00 2,398.02
LOSAP (Unaudited)		2,390.02	2,390.02
Reserve for LOSAP		237,198.02	212,349.15
Outside Employment of Off-Duty Municipal Police Officers Due Current Fund Reserve for Off-Duty Police Fees	A	1,936.68 3,370.50 5,307.18	326.05 3,098.00 3,424.05

COMPARATIVE BALANCE SHEET - TRUST FUND - REGULATORY BASIS

LIABILITIES, RESERVES, AND FUND BALANCE	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019
Park and Recreation Trust Fund Reserve for Park & Recreation Escrow		106,465.29	103,927.91
Tax Sale Premium			
Reserve for Tax Sale Premiums	B-5	125,200.00	237,000.00
Due Current Fund	А	53.19	103.03
		125,253.19	237,103.03
Tax Sale Redemption			
Due Current Fund	А	7.91	14.26
Reserve for Lien Redemptions	B-4	20,636.06	32,836.22
		20,643.97	32,850.48
Performance Bond Escrow Trust Fund			
Performance Bond Escrow		34,582.50	35,065.25
Unemployment Trust Fund			
Reserve for Unemployment Compensation		53,816.31	4,858.27
		\$ 732,683.72	\$ 733,602.92

GENERAL CAPITAL FUND

COMPARATIVE BALANCE SHEET - GENERAL CAPITAL FUND - REGULATORY BASIS

			Balance	Balance	
ASSETS Rei	f.	De	ec. 31, 2020	D	Dec. 31, 2019
Cash - Treasurer C-2	2 3	\$	792,278.61	\$	1,074,571.02
Deferred Charges to Future Taxation:					
Funded C-4	4		2,430,000.00		2,745,000.00
Unfunded					493.00
Amount to be Provided by Capital Lease C-1	0		255,000.00		330,000.00
	ç	\$	3,477,278.61	\$	4,150,064.02
LIABILITIES, RESERVES, AND FUND BALANCE					
Serial Bonds Payable C-s	9 3	\$	2,430,000.00	\$	2,745,000.00
Improvement Authorizations:					
Funded C-6	6		240,469.71		652,768.82
Encumbrances Payable C-7	7		326,308.66		337,378.17
Capital Improvement Fund C-8	8		107,431.25		77,431.25
Due Current Fund A			290.76		457.55
Reserves for Improvements to Roads			2,831.20		2,831.20
Reserve for Land & Drainage - Coyle			110,750.00		
Obligations Under Capital Lease C-1	0		255,000.00		330,000.00
Fund Balance C-'	1		4,197.03		4,197.03
	, ,	\$	3,477,278.61	\$	4,150,064.02

EXHIBIT C-1

STATEMENT OF FUND BALANCE - GENERAL CAPITAL FUND - REGULATORY BASIS

	Ref.		
Balance December 31, 2019	С	\$ Z	1,197.03
Balance December 31, 2020	С	\$ Z	1,197.03

WATER AND SEWER UTILITY FUND

COMPARATIVE BALANCE SHEET - WATER AND SEWER UTILITY FUND - REGULATORY BASIS

ASSETS	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019
Operating Fund		¢ 4 000 400 00	ф <u>440740044</u>
Cash Change Fund	D-5	\$ 1,083,490.63 100.00	\$ 1,167,123.14 100.00
Due from Utility Escrow Fund	D	33.57	34.52
Due from Utility Capital Fund	D	116.99	188.04
		1,083,741.19	1,167,445.70
Receivables with Full Reserves			
Consumer Accounts Receivable	D-7	175,112.66	79,619.86
Utility Liens Receivable	D-8	10,574.53	11,184.26
		185,687.19	90,804.12
Total Operating Fund		1,269,428.38	1,258,249.82
Capital Fund			
Cash	D-5	275,477.98	442,230.26
Fixed Capital	D-9	16,927,262.72	16,715,819.37
Fixed Capital Authorized and Uncompleted	D-10	148,827.55	163,184.62
Total Capital Fund		17,351,568.25	17,321,234.25
Escrow Fund			
Cash	D-5	100,488.49	101,818.57
		\$ 18,721,485.12	\$ 18,681,302.64

COMPARATIVE BALANCE SHEET - WATER AND SEWER UTILITY FUND - REGULATORY BASIS

LIABILITIES, RESERVES, AND FUND BALANCE	Ref.	Balance Dec. 31, 2020	Balance Dec. 31, 2019			
Operating Fund	-					
Liabilities:						
Appropriation Reserves	D-4:D-11	\$ 335,396.32	\$ 313,477.28			
Encumbrances Payable	D-12	37,896.09	24,380.91			
Accounts Payable	D-11	6,916.30	8,423.12			
Accrued Interest on Bonds, Notes, and Loans	D-13	14,096.18	16,060.76			
Utility Rent Overpayments		5,295.07	4,936.46			
		399,599.96	367,278.53			
Reserve for Receivables		185,687.19	90,804.12			
Fund Balance	D-1	684,141.23	800,167.17			
		1,269,428.38	1,258,249.82			
Capital Fund						
Serial Bonds Payable	D-16	515,000.00	655,000.00			
USDA Loans Payable	D-17	2,250,113.26	2,289,054.17			
NJEIT Loans Payable	D-17	1,660,051.66	1,776,598.91			
Improvement Authorizations:						
Funded	D-14	88,426.52	130,051.75			
		400 044 70	100.00			
Capital Improvement Fund	D-15	122,641.73	248,281.73			
Due Utility Operating Fund Reserve for Amortization	D	116.99 12,643,254.77	188.04 12,135,639.26			
Deferred Reserve for Amortization Fund Balance	D-18 D-2	7,670.58	22,027.65			
Fund Balance	D-2	64,292.74	64,292.74			
		17,351,568.25	17,321,234.25			
Escrow Fund						
Due Utility Operating Fund	D	33.57	34.52			
Reserve for Escrow Deposits		100,454.92	101,784.05			
		100,488.49	101,818.57			
		\$ 18,721,485.12	\$ 18,681,302.64			

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE - WATER AND SEWER UTILITY FUND - REGULATORY BASIS

	Ref.	Year 2020	Year 2019		
Revenue and Other Income Realized					
Fund Balance Utilized	D-3	\$ 322,684.00	\$ 430,000.00		
Rents	D-3	2,604,863.09	2,632,578.28		
Miscellaneous	D-3	56,834.40	62,682.87		
Other Credits to Income:					
Unexpended Balance of Appropriation Reserves	D-11	179,170.28	53,449.73		
Prior Year Payable Canceled		491.23			
Total Income		3,164,043.00	3,178,710.88		
Expenditures					
Operating	D-4	2,325,700.00	2,333,700.00		
Capital Improvements	D-4	142,500.00	95,000.00		
Debt Service	D-4	391,170.94	514,324.19		
Deferred Charges	D-4	684.00			
Statutory Expenditures	D-4	97,330.00	101,841.00		
Total Expenditures		2,957,384.94	3,044,865.19		
Statutory Excess to Fund Balance		206,658.06	133,845.69		
Fund Balance					
Balance January 1	D	800,167.17	1,096,321.48		
		1,006,825.23	1,230,167.17		
Decreased by:					
Utilization as Anticipated Revenue	D-1	322,684.00	430,000.00		
Balance December 31	D	\$ 684,141.23	\$ 800,167.17		

STATEMENT OF FUND BALANCE - WATER AND SEWER CAPITAL FUND - REGULATORY BASIS

	Ref.	
Balance December 31, 2019	D	\$ 64,292.74
Balance December 31, 2020	D	\$ 64,292.74

EXHIBIT D-3

STATEMENT OF REVENUES - WATER AND SEWER UTILITY FUND - REGULATORY BASIS

	Ref.	Anticipated Budget			Realized		Excess or (Deficit)		
Operating Surplus Anticipated Rents Miscellaneous	D-1 D-3 D-3	\$	322,684.00 2,630,000.00 60,000.00	\$	322,684.00 2,604,863.09 56,834.40	\$	(25,136.91) (3,165.60)		
		\$	3,012,684.00	\$	2,984,381.49	\$	(28,302.51)		
	Ref.		D-4)-4					
	Analy	ysis o	of Realized Reve	enue					
Rents:					Ref.				
Consumer Accounts Receivab Collected Overpayments Applied Water and Sewer Liens	le:				D-7 D-7 D-8	\$	2,595,430.26 4,936.46 4,496.37		
					D-3	\$	2,604,863.09		
Miscellaneous: Penalties/Tax Sale Costs Miscellaneous Connection Fees Meter Charges Transfer Fee Turn On/Off Interest on Investments					D 2:D 5	\$	21,524.70 2,940.12 13,658.91 5,481.89 5,632.56 825.00 6,771.22		
					D-3:D-5	\$	56,834.40		

STATEMENT OF EXPENDITURES - WATER AND SEWER UTILITY FUND - REGULATORY BASIS

	Appro	Appropriations			Expended					Unexpended		
			Budget After		Paid or						Balance	
	Budget		Modifications		Charged	E	Encumbered		Reserved	Canceled		
Operating:												
Salaries and Wages	\$ 529,000.00	\$	494,000.00	\$	436,280.00			\$	7,720.00	\$	50,000.00	
Other Expenses	1,846,700.00		1,881,700.00		1,625,190.16	\$	18,739.25		237,770.59			
Capital Improvements:												
Capital Improvement Fund	25,000.00		25,000.00		25,000.00							
Treatment Plant Nitrate Upgrade	20,000.00		20,000.00		2,073.12		1,315.00		16,611.88			
Treatment Plant Electrical Upgrades	5,000.00		5,000.00						5,000.00			
Replacement of Water Main	22,500.00		22,500.00						22,500.00			
Repair/Clean/Inspect Sewer Mains	20,000.00		20,000.00				3,799.84		16,200.16			
Replacement of Pumps & Controls	35,000.00		35,000.00		9,972.21				25,027.79			
Replacement of Water Meters	15,000.00		15,000.00		919.00		14,042.00		39.00			
Debt Service:												
Payment of Bond Principal	140,000.00		140,000.00		140,000.00							
Payment of USDA Loan Principal	38,945.00		38,945.00		38,940.91						4.09	
Payment of NJEIT Loan Principal	116,550.00		116,550.00		116,547.25						2.75	
Interest on Bonds	21,400.00		21,400.00		19,950.00						1,450.00	
Interest on USDA Loan	57,925.00		57,925.00		57,881.50						43.50	
Interest on NJEIT Loan	21,650.00		21,650.00		17,851.28						3,798.72	
Deferred Charges:												
Cost of Improvement Authorized:												
Acquisition of Water and Sewer Equipment	684.00		684.00		684.00							
Statutory Expenditures:												
Public Employees' Retirement	49,375.00		49,375.00		49,374.85				0.15			
Social Security System (OASI)	40,000.00		40,000.00		35,518.78				4,481.22			
Unemployment Compensation	7,955.00		7,955.00		7,909.47				45.53			
	\$ 3,012,684.00	\$	3,012,684.00	\$	2,584,092.53	\$	37,896.09	\$	335,396.32	\$	55,299.06	
Ref.	D-3		D-4				D-12		D			
Kei.	D-3		D-4				D-12		D			
	Ref.											
Interest on Bonds, Notes, and Loans	D-13			\$	95,682.78							
Disbursed	D-5			Ŧ	2,488,409.75							
	_ •											
				\$	2,584,092.53							

GENERAL FIXED ASSETS

COMPARATIVE BALANCE SHEET - GENERAL FIXED ASSETS - REGULATORY BASIS

	Balance Dec. 31, 2020		٢	Balance Dec. 31, 2019
General Fixed Assets:				
Land	\$	1,389,900.00	\$	1,389,900.00
Buildings		2,042,771.00		2,042,771.00
Machinery and Equipment		2,520,801.00		2,475,523.00
Licensed Vehicles		3,167,504.00	_	3,098,711.00
	\$	9,120,976.00	\$	9,006,905.00
Investment in General Fixed Assets	\$	9,120,976.00	\$	9,006,905.00

The accompanying notes to the financial statements are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS -Regulatory Basis

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Borough of Clayton was created in 1887 and is located in Gloucester County, New Jersey.

The Borough has an elected Mayor and six elected members of Council. The Borough is managed daily by the Borough Administrator.

Except as noted below, the financial statements of the Borough of Clayton included every board, body, officer or commission supported and maintained wholly or in part by funds appropriated by the Borough of Clayton, as required by NJSA 40A:5-5.

Component units are legally separate organizations for which the Borough is financially accountable. The Borough is financially accountable for an organization if the Borough appoints a voting majority of the organization's governing board and (1) the Borough is able to significantly influence the programs or services performed or provided by the organization; or (2) the Borough is legally entitled to or can otherwise access the organization's resources; the Borough is legally obligated or has otherwise assumed the responsibility to finance the deficits of or provide financial support to the organization; or the Borough is obligated for debt of the organization. Component units may also include organizations that are fiscally dependent on the Borough in that the Borough approves the budget, the issuance of debt or the levying of the taxes. The Borough has no component units.

B. Description of Funds and Account Groups

The accounting policies of the Borough of Clayton conform to the accounting principles applicable to municipalities, which have been prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Borough of Clayton accounts for its transactions through the following separate funds, which differ from the funds required by GAAP.

Current Fund - Resources and expenditures for governmental operations of a general nature, including Federal and State Grant Funds.

Trust Fund - Receipts, custodianship, and disbursement of funds in accordance with the purpose for which each reserve was created.

General Capital Fund - Receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the Current Fund. In addition, the fund is used to track the status of debt authorized for capital projects.

Water & Sewer Operating and Capital Funds - Account for the operations and acquisition of capital facilities of the municipally-owned Water & Sewer Utility.

Payroll Account - Receipt and disbursement of funds to meet obligations to employees and payroll tax liabilities.

General Fixed Assets - To account for fixed assets used in governmental operations.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Basis of Accounting

The accounting principles and practices prescribed for municipalities in the State of New Jersey differ in certain respects from accounting principles generally accepted in the United States of America applicable to local governmental units. The more significant policies in New Jersey follow.

A modified accrual basis of accounting is followed with minor exceptions. The more significant accounting principles are as follows:

Revenues - are recorded when received in cash except for certain amounts which are due from other governmental units. Receipts from federal and state grants are realized as revenue when anticipated in the Borough budget. Receivables for property taxes are recorded with offsetting reserves on the balance sheet of the Borough's Current Fund; accordingly, such amounts are not recorded as revenue until collected. Other amounts that are due the Borough, which are susceptible to accrual, are also recorded as receivables with offsetting reserves and recorded as revenue when received. This method of revenue recognition differs from accounting principles generally accepted in the United States of America which recognizes revenue in the accounting period in which it is earned net of allowances for doubtful accounts.

Expenditures - are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods and services through the issuance of a purchase order in conjunction with the Encumbrance Accounting System. Outstanding encumbrances at December 31 are reported as a cash liability in the financial statements and constitute part of the Borough's regulatory Appropriation Reserve balance. Appropriation reserves covering unexpended appropriation balances are automatically created at December 31 of each year and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding fiscal year. Lapsed appropriation reserves are recorded as income. Appropriations for principal payments on outstanding general capital and utility bonds and notes are provided on the cash basis; interest on general capital and utility capital indebtedness is on the cash basis. This method differs from accounting principles generally accepted in the United States of America which requires that expenditures be recorded when services are rendered or goods are received. Under accounting principles generally accepted in the United States of America appropriation reserves do not exist and encumbrances do not constitute expenditures.

Foreclosed Property - Foreclosed property is recorded in the Current Fund at the assessed valuation when such property was acquired and is fully reserved. Under accounting principles generally accepted in the United States of America foreclosed property would be recorded at historical cost and no reserve would be provided.

Interfunds - Interfund receivables in the Current Fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. Under accounting principles generally accepted in the United States of America, interfunds are not reserved.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Basis of Accounting (Continued)

Inventories of Supplies - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various balance sheets. Under accounting principles generally accepted in the United States of America inventory would be recorded as an asset on the balance sheet.

Insurance - Cost of insurance for all funds are recorded as expenditures at the time of payment. Insurance costs chargeable to future periods are not carried as prepayments.

General Fixed Assets - In accordance with NJAC 5:30-5.6 accounting for Governmental Fixed Assets, as promulgated by the Division of Local Government Services, which differs in certain respects from generally accepted accounting principles, the Borough has developed a fixed assets accounting and reporting system.

As required by New Jersey Statutes, foreclosed property is reported in the current operating fund of the municipality.

Fixed assets used in governmental operations (General Fixed Assets) are accounted for in the General Fixed Assets Account Group. Public domain ("infrastructure") General Fixed Assets consisting of certain improvements other than buildings, such as roads, bridges, curbs and gutters, streets and sidewalks, and drainage systems are not capitalized.

All fixed assets are recorded at historical cost or estimated historical cost if actual historical cost is not available, except for land, which is valued at estimated market value on the date of acquisition. The Borough capitalizes fixed assets with an original cost in excess of \$5,000.00.

Expenditures for construction in progress are recorded in the Capital Funds until such time as the construction is completed and put into operation.

No depreciation has been provided for in the financial statements.

Fixed assets acquired through grants in aid or contributed capital have not been accounted for separately.

General Long-Term Debt - General Long-Term Debt is accounted for in the General Capital and Sewer Utility Capital Fund. Accounting principles generally accepted in the United States of America require General Long-Term Debt to be accounted for in the General Long-Term Debt Account Group.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America or the regulatory basis of accounting requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Tax Appeals and Other Contingent Losses - Losses which arise from tax appeals and other contingent losses are recognized at the time an unfavorable decision is rendered by an administrative or judicial body.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Basis of Accounting (Continued)

Property Taxes - The County Board of Taxation certifies the tax levy of the municipality each year. The tax levy is based on the assessed valuation of taxable property within the municipality. Taxes are payable on the first day of February, May, August, and November. Any taxes that have not been paid by the 11th day of the 11th month in the year levied are subject to being included in the tax sale and the lien enforced by selling the property in accordance with NJSA 54:5 et seq.

The municipality is responsible for remitting 100% of the school and county taxes to the respective agency. The loss for delinquent or uncollectible accounts is borne by the municipality and not the school district or county. The inclusion of the "Reserve for Uncollected Taxes" appropriation in the Borough's annual budget protects the Borough from those taxes not paid. The minimum amount of the reserve is determined by the percentage of collections experienced in the preceding year, is required to provide assurance that cash collected in the current year will provide sufficient cash flow to meet expected obligations. Under accounting principles generally accepted in the United States of America, a "Reserve for Uncollected Taxes" would not be an appropriation.

Interest on Delinquent Taxes - It is the policy of the Borough to collect interest for the nonpayment of taxes or assessments on or before the date when they would become delinquent. The Tax Collector is authorized to charge eight percent (8%) per annum on the first \$1,500.00 of taxes becoming delinquent after due date and eighteen percent (18%) per annum on any amount of taxes in excess of \$1,500.00 becoming delinquent after due date and if a delinquency is in excess of \$10,000.00 and remains in arrears beyond December 31st, an additional penalty of six percent (6%) shall be charged against the delinquency. There is a ten day grace period.

D. Comparative Data

Comparative total data for the prior year has been presented in the accompanying Balance Sheets and Statement of Operations in order to provide an understanding of changes in the Borough's financial position. However, comparative (i.e., presentation of prior year totals by fund type) data have not been presented in the statement of revenues - regulatory basis and the statement of expenditures - regulatory basis since their inclusion would make the statements unduly complex and difficult to read.

E. Recent Accounting Pronouncements Adopted

Statement No. 83, "Certain Asset Retirement Obligations." This Statement addresses accounting and financial reporting for certain asset retirement obligations (ARO's). This Statement, originally effective for period's beginning after June 15, 2018, was postponed until June 15, 2019. This Statement did not have any significant impact on the financial reporting.

In April 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 88, "Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements." This Statement, originally effective for periods beginning after June 15, 2018, was postponed until June 15, 2019. This Statement did not have any significant impact on the financial reporting.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Recent Accounting Pronouncements Adopted (Continued)

In August 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 90, "Majority Equity Interests – an Amendment of GASB Statements No. 14 and No. 61." This Statement, originally effective for periods beginning after December 15, 2018, was postponed until December 15, 2019. This Statement did not have any significant impact on the financial reporting.

F. Recent Effective Accounting Pronouncements Postponed by Statement No. 95

In May 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 95, "Postponement of the Effective Dates of Certain Authoritative Guidance." The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. That objective is accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2018, and later. As a result of GASB 95, the effective dates of the following statements are postponed by one year:

In January 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 92, "Omnibus 2020." This Statement, originally effective for periods beginning after December 15, 2020, is postponed until December 15, 2021. Management has not yet determined the impact of this Statement on the financial Statements.

In March 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 93, "Replacement of Interbank Offered Rate." This Statement, except for paragraph 11b originally effective for periods beginning after June 15, 2020, is postponed until June 15, 2021. The requirement in paragraph 11b originally effective for periods beginning after December 31, 2021, is postponed until December 31, 2022. Management has not yet determined the impact of this Statement on the financial statements.

G. Recent Accounting Pronouncements Not Yet Effective

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87, "Leases." The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by Governments. This Statement, originally effective for periods beginning after December 15, 2019, is postponed until June 15, 2021, due to the issuance of Statement No. 95. Management does not expect this Statement will have an impact on the financial statements.

In June 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 89, "Accounting for Interest Costs Incurred Before the End of a Construction Period." The objectives of this Statement are to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and to simplify accounting for interest cost incurred before the end of a construction period. This Statement, originally effective for periods beginning after December 15, 2019, is postponed until December 15, 2020, due to the issuance of Statement No. 95. Management does not expect this Statement will have an impact on the financial statements.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

G. Recent Accounting Pronouncements Not Yet Effective (Continued)

In May 2019, the Governmental Accounting Standards Board (GASB) issued Statement No. 91, "Conduit Debt Obligations." The objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with commitments extended by issuers, arrangements associated with conduit debt obligations, and related note disclosures. This Statement, originally effective for periods beginning after December 15, 2020, is postponed until December 15, 2021, due to the issuance of Statement No. 95. Management does not expect this Statement will have an impact on the financial statements.

In March 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 94, "Public-Private and Public-Public Partnerships and Availability Payment Arrangements." The objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). This Statement is effective for periods beginning after June 15, 2022. Management does not expect this Statement will have an impact on the financial statements.

In May 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 96, "Subscription-Based Information Technology Arrangements." This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement is effective for periods beginning after June 15, 2022. Management does not expect this Statement will have an impact on the financial statements.

In June 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 97, "Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – an amendment of GASB Statements No. 14 and No. 84 and supersession of GASB Statement No. 32." The primary objectives of this Statement are to increase consistency and comparability related to the reporting of fiduciary component. This Statement is effective for periods beginning after June 15, 2021. Management does not expect this Statement will have a significant impact on the financial statements.

NOTE 2: BUDGETARY INFORMATION

The Borough must adopt an annual budget in accordance with NJSA 40A:4 et seq. This budget is required to be a balanced cash basis document. To accomplish this, the municipality is required to establish a reserve for uncollected taxes. This protects the Borough from taxes not paid currently. Once approved, the Borough may make emergency appropriations for a purpose which is not foreseen at the time the budget is adopted per NJSA 40A:4-46 and 54. This type of appropriation shall be made to meet a pressing need for public expenditure to protect or promote the public health, safety or welfare prior to the next succeeding fiscal year.

NOTE 2: BUDGETARY INFORMATION (CONTINUED)

Emergency appropriations, except those classified as a special emergency, must be raised in the budget of the succeeding year. Special emergency appropriations are permitted to be raised in the budgets of the succeeding three or five years. Budget transfers between appropriation accounts are prohibited until the last two months of the year. Budget transfers during the year were not significant. After approval from the Director, the Borough can also make amendments for any special item of revenue made available by any public or private funding source as per NJSA 40A:4-87.

The Borough amended the budget during the year by the insertion of Special Items of Revenue in the amount of \$79,452.53 as detailed on Exhibit A-2.

NOTE 3: CASH

Custodial Credit Risk – Deposits

Custodial Credit Risk is the risk that in the event of a bank failure, the government's deposits may not be able to recover the value of its deposits or investments. Deposits are considered to be exposed to Custodial Credit Risk if they are: uncollateralized (securities not pledged to the depositor), collateralized with securities held by the pledging financial institution, or collateralized with securities held by the financial institution's trust department or agent but not in the government's name. The municipality's policy is based on New Jersey Statutes requiring cash to be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Unit Deposit Protection Act (GUDPA) or in qualified investments established in NJSA 40A:5-15.1(a) that are treated as cash equivalents. At December 31, 2020 and 2019, the carrying amount of the Borough's deposits was \$8,744,993.39 and \$8,902,877.81, respectively. As of December 31, 2020 and 2019, \$0 of the municipality's bank balance of \$8,862,967.21 and \$9,458,457.94, respectively, was exposed to Custodial Credit Risk.

NOTE 4: INVESTMENTS

As of December 31, 2020 and 2019, the Borough did not have any investments other than LOSAP.

Interest Rate Risk - The Borough does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, NJSA 40A:5-15.1(a) limits the length of time for most investments to 397 days.

Credit Risk - NJSA 40A:5-15.1(a) limits municipal investments to those specified in the statues. The type of allowable investments are Bonds or other obligations of the United States or obligations guaranteed by the United States, Bonds or other obligations of the Borough or Bonds or other obligations of the Borough school district, Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of Treasury for investment by local units, government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

NOTE 4: INVESTMENTS (CONTINUED)

Concentration of Credit Risk - The Borough places no limit on the amount the Borough may invest in any one issuer.

Unaudited Investments:

As more fully described in Note 15, the Borough has created a Length of Service Award Program (LOSAP) for emergency service volunteers. The LOSAP investments are similar to those allowed in a deferred compensation program as specified in NJSA 43:15B-1 et seq. except that all investments are retained in the name of the Borough. All investments are valued at contract value. In accordance with NJAC 5:30-14.37 the investments are maintained by Variable Annual Life Insurance Company, which is an authorized provider, approved by the Division of Local Government Services. The balance in the accounts on December 31, 2020 and 2019, amounted to \$237,198.02 and \$212,349.15, respectively.

NOTE 5: FUND BALANCES APPROPRIATED

Fund balances which are appropriated and included as anticipated revenue in their own respective funds for the years ending December 31 were as follows:

				Utilized in
				Budget of
			Balance	Succeeding
	Year	[December 31	 Year
	2020	\$	3,352,500.35	\$ 1,410,000.00
	2019		3,353,924.60	1,411,088.00
Current Fund	2018		3,234,541.75	1,261,446.31
	2017		3,027,063.35	1,078,043.70
	2016		2,947,595.07	1,062,130.97
	2020	\$	684,141.23	\$ 283,991.00
Water & Sewer	2019		800,167.17	322,684.00
Operating Fund	2018		1,096,321.48	430,000.00
	2017		1,046,840.89	325,000.00
	2016		684,641.79	344,000.00

NOTE 6: DEFERRED CHARGES TO BE RAISED IN SUCCEEDING BUDGETS

Certain expenditures are required to be deferred to budgets of succeeding years. At December 31, 2020, the following deferred charges are shown on the balance sheets of the various funds.

	Balance		2021 Budget	Succeeding
	Dec. 31, 2020		Appropriation	Years
Current Fund: Special Emergency	\$	22,000.00	\$ 11,000.00	\$ 11,000.00

NOTE 7: FIXED ASSETS

The following is a summary of changes in the General Fixed Assets Account Group for the year ended December 31, 2020:

	Balance 12/31/2019	Additions	Deletions	Balance 12/31/2020
Land	\$ 1,389,900.00		 	\$ 1,389,900.00
Buildings	2,042,771.00			2,042,771.00
Machinery & Equipment	2,475,523.00	\$ 55,452.00	\$ 10,174.00	2,520,801.00
Vehicles	3,098,711.00	68,793.00		3,167,504.00
	\$ 9,006,905.00	\$ 124,245.00	\$ 10,174.00	\$ 9,120,976.00

NOTE 8: TAXES COLLECTED IN ADVANCE

Taxes collected in advance are recorded as cash liabilities in the financial statements. The following is a comparison of the liability for the years ended December 31, 2020 and 2019:

	 Balance					
	12/31/2020	12/31/2019				
Prepaid Taxes - Cash Liability	\$ 231,914.73	\$	209,271.81			

NOTE 9: SCHOOL TAXES

Regulations provide for the deferral of not more than 50% of the annual levy of \$10,204,678.00 when school taxes are raised for a school year and have not been requisitioned by the School District. In the Borough's case, the amount of \$5,102,339.00 would be the maximum amount permitted to be deferred as of December 31, 2020, under these regulations. The Borough has elected to defer school taxes as stated below.

NOTE 9: SCHOOL TAXES (CONTINUED)

Local School District Tax has been raised and liabilities deferred by statute, resulting in the school taxes payable set forth in the Current Fund liabilities as follows:

	Local School District Tax							
	Balance	Balance						
	Dec. 31, 2020	Dec. 31, 2019						
Balance of Tax	\$ 5,080,536.03	\$ 4,949,329.03						
Deferred	4,279,108.50	4,279,108.50						
Tax Payable	\$ 801,427.53	\$ 670,220.53						

NOTE 10: DEFERRED COMPENSATION

The Borough offers it employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all Borough employees, permits them to defer a portion of their salary and avoid paying taxes on the deferred portion until the withdrawal date. The deferred compensation is not available for withdrawal by employees until termination, retirement, death or unforeseeable emergency.

An unrelated financial institution administers the deferred compensation plan. Under the terms of an IRC Section 457 deferred compensation plan, all deferred compensation and income attributable to the investment of the deferred compensation amounts held by the financial institution, until paid or made available to the employees or beneficiaries, are the property of the employees.

As part of its fiduciary role, the Borough has an obligation of due care in selecting third party administrators. The independent administrators are Variable Annual Life Insurance Company and Equitable Life Assurance Society through AXA. In the opinion of the Borough's legal counsel, the Borough has acted in a prudent manner and is not liable for losses that may arise from the administration of the plan.

NOTE 11: ECONOMIC DEPENDENCY

The Borough of Clayton is not economically dependent on any one business or industry within the Borough.

NOTE 12: INTERFUND RECEIVABLES AND PAYABLES

The following schedule reconciles interfund receivables and payables for the year ended December 31, 2020.

	Due From	Due to
Current Fund	.	
Animal Control Trust	\$ 6.24	
Tax Sale Premium	53.19	
Tax Sale Redemption	7.91	
Escrow Trust Fund	44.33	
Off-Duty Police Trust Fund	1,936.68	
Donations - Special Events - Trust	3.81	
Donations - K9 Unit	1.02	
General Capital Fund	290.76	
Federal and State Grant Fund	199,167.63	
Federal and State Grant Fund		
Current Fund		\$ 199,167.63
Animal Control Trust Fund		0.04
Current Fund		6.24
Escrow Trust Fund		44.00
Current Fund		44.33
Donations - K9 Unit		1.00
Current Fund Donations - Special Events - Trust		1.02
Current Fund		3.81
Off-Duty Police Trust Fund		
Current Fund		1,936.68
Tax Sale Premium		
Current Fund		53.19
Tax Sale Redemption		
Current Fund		7.91
General Capital Fund		
Current Fund		290.76
Water and Sewer Capital Fund		
Water and Sewer Operating Fund		116.99
Water and Sewer Operating Fund		
Water and Sewer Capital Fund	116.99	
Water and Sewer Escrow Fund	33.57	
Water and Sewer Escrow Fund		
Water and Sewer Operating Fund		33.57
	\$ 201,662.13	\$ 201,662.13

The majority of the interfunds are for interest earned in December but not transferred.

NOTE 13: ACCUMULATED ABSENCE BENEFITS

The police employees have unlimited sick time. They also carry-over one week's vacation into the next year. At retirement, police employees receive the full year's vacation time that they are entitled to receive for the year in which they are retiring.

The Borough of Clayton has contracted with the American Federation of State, County, and Municipal Employees ("AFSCME") for the office personnel, shuttle bus driver, mechanic, and all Public Works employees. The AFSCME contract does not permit employees to carry over vacation days from year to year. Upon separation or retirement, an employee shall receive payment for all vacation leave not used in the current year. The AFSCME contract allows employees to accumulate unused sick leave into a bank at the end of each year. At separation, unused sick leave may be sold back to the Borough at the rate of three (3) sick days for one (1) day's current rate pay. Upon retirement, any employee may sell back to the Borough; at his/her current rate of pay, any unused sick days at the rate of one (1) day for one (1) day. According to Chapter 92 of 2007; covered employees that have accumulated more than \$15,000.00 worth of sick leave as of July 1, 2007, or at the end of an existing contract cannot accumulate additional time and dollar values (\$15,000.00) is frozen in place and cannot be increased. In all cases, sick leave days can continue to accumulate. This law only limits the amount of payment upon retirement. The employees accumulate 12 sick days per year.

Non-contracted employees accrue vacation time based on number of years employed by the Borough. These vacation days may not be carried over. Vacation time is paid out at 100% upon retirement or separation. Non-contracted employees are granted 12 sick days per year and can accumulate all unused sick days into a bank at the end of each year. The same restrictions on accumulated leave per Chapter 92 of 2007 apply to non-contracted employees. The Borough also has local ordinance that covers all non-union personnel.

		Value						
	1	12/31/2020		12/31/2019				
FOP Lodge 130	\$	37,643.32	\$	34,558.74				
AFSCME District 71		166,355.37		145,817.47				
Non-Union		57,113.57		72,154.29				
	\$	261,112.26	\$	252,530.50				

NOTE 14: JOINT VENTURE

On April 6, 2016, the Borough entered into a joint venture agreement with the County of Gloucester for fleet maintenance. This agreement is effective until May 31, 2026. The Borough is billed an annual payment of \$31,525.00 to cover labor and also reimburses the County for parts based on actual costs.

On November 24, 2014, the Borough entered into a joint venture agreement with Gloucester County Improvement Authority for snow removal goods and services. This agreement is effective for ten years. The Borough is billed based on the actual costs.

NOTE 14: JOINT VENTURE (CONTINUED)

On October 27, 2011, the Borough entered into a joint agreement with Township of Elk to administer the Municipal Court office effective December 23, 2011. This agreement was renewed on January 1, 2018 and expires on December 31, 2020. The Borough was billed \$107,680.00 for the year 2020.

NOTE 15: LENGTH OF SERVICE AWARD PROGRAM (UNAUDITED)

During the year 2001, the voters of the Borough of Clayton approved the establishment of a Length of Service Awards Program (LOSAP) Deferred Compensation Plan. This plan was approved by voters of the Borough of Clayton by referendum at the general election in November 2001. This plan is made available to all bona fide eligible volunteers who are performing qualified services which are defined as firefighting services pursuant to section 457 of the Internal Revenue Code of 1986, as amended except for provisions added by reason of the LOSAP as enacted into federal law in 1997. The establishment of this LOSAP also complies with New Jersey Public Law of 1997, Chapter 338, and the LOSAP document. The balance is subject to the general creditors of the Borough. Contributions by the Borough for qualified participants were \$5,500.00 and \$5,000.00 for individuals eligible in 2019 and 2018, respectively. These payments are made in the subsequent year for participants who met the required qualifications. The assets of the plan are held by an independent administrator, Variable Annual Life Insurance Company (VALIC).

NOTE 16: CAPITAL LEASE OBLIGATIONS

The Borough has lease agreements in effect at December 31, 2020, for equipment, a fire truck, and municipal building improvements. The lease is funded through Gloucester County Improvement Authority and was approved by the Local Finance Board prior to July 1, 2007. Future minimum lease payments under capital lease agreements are as follows:

Year Ended December	Principal	Interest	Other	Total
2021	\$ 80,000.00	\$ 12,750.00	\$ 2,070.00	\$ 94,820.00
2022	85,000.00	8,750.00	2,070.00	95,820.00
2023	90,000.00	4,500.00	2,070.00	96,570.00
	\$ 255,000.00	\$ 26,000.00	\$ 6,210.00	\$ 287,210.00

NOTE 17: NOTES PAYABLE

The Borough has no outstanding notes at December 31, 2020.

NOTE 18: LONG-TERM DEBT

During the calendar year 2020, the following changes occurred in the municipal debt of the Borough:

	Balance Dec. 31, 2019	Issued/ Authorized	Retired/ Reduction	Balance Dec. 31, 2020	Due in One Year
ISSUED:					
General:					
General Serial Bonds	\$ 2,745,000.00		\$ 315,000.00	\$ 2,430,000.00	\$ 325,000.00
Water and Sewer:					
Serial Bonds	655,000.00		140,000.00	515,000.00	140,000.00
USDA Loan	2,289,054.17		38,940.91	2,250,113.26	39,940.06
NJEIT	1,776,598.91		116,547.25	1,660,051.66	121,682.25
Net Debt Issued	7,465,653.08		610,488.16	6,855,164.92	626,622.31
AUTHORIZED BUT NOT ISSUED:					
General:					
Bond Anticipation Notes	493.00		493.00		
Water and Sewer:					
Bond Anticipation Notes	684.00		684.00		
Authorized But Not Issued	1,177.00		1,177.00		
Total Debt Issued and Authorized But Not Issued	\$ 7,466,830.08	None	\$ 611,665.16	\$ 6,855,164.92	\$ 626,622.31

Permanently Funded Debt Consisted of the Following:

\$1,715,000.00 General Improvement Bonds dated April 1, 2008, payable in annual installments through April 1, 2021. Interest is paid semi-annually at a rate of 5.00% per annum. The balance remaining as of December 31, 2020, was \$135,000.00.

\$2,652,000.00 General Improvement Bonds dated October 31, 2018, payable in annual installments through October 1, 2027. Interest is paid semi-annually at rates of 3.00% to 3.25% per annum. The balance remaining as of December 31, 2020, was \$2,430,000.00.

\$810,000.00 Water & Sewer Utility Bonds dated April 1, 2008, payable in annual installments through April 1, 2021. Interest is paid semi-annually at a rate of 5.00% per annum. The balance remaining as of December 31, 2020, was \$80,000.00.

\$531,000.00 Water & Sewer Bonds dated October 31, 2018, payable in annual installments through October 1, 2027. Interest is paid semi-annually at rates of 3.00% to 3.25% per annum. The balance remaining as of December 31, 2020, was \$435,000.00.

NOTE 18: LONG-TERM DEBT (CONTINUED)

Permanently Funded Debt Consisted of the Following (Continued):

\$620,000.00 Water & Sewer Utility USDA Loan dated December 27, 2011, payable in annual installments through December 27, 2051. Interest is paid semi-annually at a rate of 3.00% per annum. The balance remaining as of December 31, 2020, was \$536,792.63.

\$505,000.00 Department of Environmental Infrastructure Loan (NJEIT) trust loan dated May 21, 2014, payable in semi-annual installments through August 2033. The trust loan interest is paid at a rate of 3.00% to 5.00% per annum. The balance remaining at December 31, 2020, was \$385,000.00.

\$1,542,750.00 Department of Environmental Infrastructure Loan (NJEIT) fund loan dated May 21, 2014, payable in semi-annual installments through August 2033. The fund loan interest is paid at a rate of 0% per annum. The balance remaining at December 31, 2019, was \$1,019,783.93.

\$184,500.00 Department of Environmental Infrastructure Loan (NJEIT) trust loan dated May 21, 2014, payable in semi-annual installments through August 2033. The trust loan interest is paid at a rate of 2%-3.35% per annum. The balance remaining at December 31, 2020, was \$133,310.00.

\$553,500.00 Department of Environmental Infrastructure Loan (NJEIT) fund Ioan dated May 21, 2014, payable in semi-annual installments through August 2033. The fund Ioan interest is paid at a rate of 0% per annum. Water and Sewer funds in the amount of \$337,728.80 were de-obligated from the Fund Ioan during 2016 due to the realization of ARRA forgiveness. The balance remaining at December 31, 2020, was \$121,957.73.

\$297,000.00 Water & Sewer Utility USDA Loan dated December 11, 2018, payable in semiannual installments through December 11, 2057. Interest is paid semi-annually at a rate of 1.875% per annum. The balance remaining as of December 31, 2020, was \$281,572.60.

\$1,500,000.00 Water & Sewer Utility USDA Loan dated December 11, 2018, payable in annual installments through December 11, 2057. Interest is paid semi-annually at a rate of 2.5% per annum. The balance remaining as of December 31, 2020, was \$1,431,748.03.

NOTE 18: LONG-TERM DEBT (CONTINUED)

Permanently Funded Debt Consisted of the Following (Continued):

Schedule of Annual Debt Service for Principal and Interest on Bonded Debt Issued and Outstanding.

Year Ended					
December	 Principal	Interest		Total	
General Serial Bonds					
Current Fund					
2021	\$ 325,000.00	\$	75,300.00	\$	400,300.00
2022	335,000.00		66,225.00		401,225.00
2023	350,000.00		55,756.26		405,756.26
2024	355,000.00		44,818.76		399,818.76
2025	355,000.00		33,725.00		388,725.00
2026-2027	710,000.00		34,168.76		744,168.76
	\$ 2,430,000.00	\$	309,993.78	\$	2,739,993.78
Year Ended					
December	 Principal		Interest		Total
General Serial Bonds					
Water & Sewer					
Operating Fund					
2021	\$ 140,000.00	\$	15,600.00	\$	155,600.00
2022	60,000.00		11,800.00		71,800.00
2023	60,000.00		9,925.00		69,925.00
2024	60,000.00		8,050.00		68,050.00
2025	65,000.00		6,175.00		71,175.00
2026-2027	 130,000.00		6,256.26		136,256.26
	\$ 515,000.00	\$	57,806.26	\$	572,806.26

NOTE 18: LONG-TERM DEBT (CONTINUED)

Permanently Funded Debt Consisted of the Following (Continued):

Year Ended						
December		Principal		Interest		Total
USDA Loan						
Water & Sewer						
Operating Fund						
2021	\$	39,940.06	\$	56,923.94	\$	96,864.00
2022		40,965.30		55,898.70		96,864.00
2023		42,017.35		54,846.65		96,864.00
2024		43,096.88		53,767.12		96,864.00
2025		44,205.30		52,658.70		96,864.00
2026-2030		238,682.03		245,637.97		484,320.00
2031-2035		271,068.46		213,251.54		484,320.00
2036-2040		307,935.33		176,384.67		484,320.00
2041-2045		349,913.46		134,406.54		484,320.00
2046-2050		397,723.50		86,596.50		484,320.00
2051-2055		339,338.81		37,934.19		377,273.00
2056-2057		135,226.78		5,057.22		140,284.00
	\$	2,250,113.26	\$	1,173,363.74	\$	3,423,477.00
Year Ended						
December		Principal	Interest		Total	
NJEIT Loan		Гппора		Interest		TOtal
Sewer Operating Fund						
2021	\$	121,682.25	\$	17,339.96	\$	139,022.21
2022	Ψ	121,841.25	Ψ	15,930.54	Ψ	137,771.79
2022		122,021.25		14,500.24		136,521.49
2023		122,220.25		13,051.62		135,271.87
2024		122,220.25		11,585.54		139,021.79
2026-2030		641,182.25		40,429.00		681,611.25
2020-2030		403,668.16		40,429.00 9,004.14		412,672.30
2031-2033		403,000.10		3,004.14		412,072.30
	\$	1,660,051.66	\$	121,841.04	\$	1,781,892.70

NOTE 18: LONG-TERM DEBT (CONTINUED)

Summary of Statutory Debt Condition – Annual Debt Statement

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicates a statutory net debt of .498%.

	 Gross Debt	 Deductions	 Net Debt
Local School District Debt	\$ 16,207,000.00	\$ 16,207,000.00	
Water & Sewer Debt	4,425,164.92	4,425,164.92	
General Debt	2,430,000.00		\$ 2,430,000.00
	\$ 23,062,164.92	\$ 20,632,164.92	\$ 2,430,000.00

Calculation of "Self-Liquidating Purpose" Water & Sewer Utility Per NJSA 40:2-45

Cash Receipts From Fees, Rents, or Other Charges		\$ 2,984,381.40
Deductions:		
Operating and Maintenance Costs	\$ 2,423,030.00	
Debt Service Per Water & Sewer Account	391,170.94	
		2,814,200.94
Excess in Revenue		\$ 170,180.46

NOTE 19: PENSION FUNDS

Description of Plans - All eligible employees of the Borough are covered by Public Employees' Retirement System, (PERS), or Police and Firemen's Retirement System, (PFRS), a cost-sharing, multiple-employer defined benefit pension plan which has been established by state statute and is administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of the System will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System. The reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295 or can be accessed on the internet at: http://www.state.nj.us/treasury/pensions/financial-reports.shtml.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955, under the provisions of NJSA 43:15A to provide retirement, death, disability, and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing, multiple-employer plan. Membership is generally required for substantially all full-time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another state-administered retirement system or other state or local jurisdiction.

NOTE 19: PENSION FUNDS (CONTINUED)

Police and Firemen's Retirement System (PFRS) - The Police and Firemen's Retirement System was established in July 1944, under the provisions of NJSA 43:16A to provide coverage to substantially all full-time county or municipal police and fire-fighters and State fire-fighters appointed after June 30, 1944. Enrollment is required for permanent, full-time employees appointed to positions in law enforcement or firefighting in the State of New Jersey.

Defined Contribution Retirement Program (DCRP) - The Borough established Defined Contribution Retirement Program by ordinance on July 10, 2008, as required by Chapter 92 of the Laws of 2007 and NJSA 43:15C-1 et seq. DCRP provides for employee contributions of 5.5% of employees' annual base salary. Employers are required to contribute 3% of the employees' base salary. The Borough's contributions to DCRP for the years ending December 31, 2020, 2019, and 2018, were \$1,370.83, \$243.37, and \$0.00, respectively, equal to the required contributions for each year.

Funding Policy - The contribution policy is set by NJSA 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997, and NJSA 18:66 and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The PERS provide for employee contributions of 7.50% of employees' annual compensation. The PERS provides for employee contributions of 10% of employees' annual compensation. Employers are required to contribute at an actuarially determined rate in the PERS and PFRS. The PERS and PFRS rates in effect for 2020 are 13.69% and 29.80%, respectively, of covered payroll, as reported on June 30, 2019. The actuarially determined contribution includes funding for, cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums.

The Borough's contributions to the PERS for the years ending December 31, 2020, 2019, and 2018, were \$141,071.00, \$158,115.25, and \$144,414.62, respectively, equal to the required contributions for each year. The Borough's contributions to the PFRS for the years ending December 31, 2020, 2019, and 2018, were \$367,540.00, \$361,453.00, and \$342,551.00, respectively, equal to the required contributions for each year.

Significant Legislation - Chapter 78, P.L. 2011, effective June 28, 2011, made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Police and Firemen's Retirement System (PFRS) operates and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011, (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of ¼ of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011, (Tier 3 members), will be 60% instead of 65% of the member's final compensation, plus 1% for each year of creditable service over 25 years but not to exceed 30 years.

NOTE 19: PENSION FUNDS (CONTINUED)

Significant Legislation (Continued)

- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the Stateadministered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, special retirement under the PFRS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of the PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of the PERS to 1/60th from 1/55th, and it provided that new members of the PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of the PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. For new members of the PFRS, the law capped the maximum compensation that can be used to calculate a pension from these plans at the annual wage contribution base for Social Security, and requires the pension to be calculated using a three year average annual compensation instead of the last year's salary. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined a 1/7th of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program (DCRP).

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006, report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

NOTE 20: FINANCIAL INFORMATION RELATED TO GASB 68 & GASB 71 FOR PUBLIC RETIREMENT SYSTEMS

New Jersey municipalities do not follow GAAP accounting principles and, as such, do not follow GASB requirements with respect to recording the net pension liability as a liability on their balance sheets. However, NJAC 5:30-6.1(c)(2) requires municipalities and counties to disclose GASB 68 and GASB 71 information in the Notes to the Financial Statements. The following disclosures meet the requirements of GASB 68 & GASB 71 for the PERS and PFRS retirement systems.

Public Employee's Retirement System - At December 31, 2020, the Borough's proportionate share of net pension liability was \$2,449,008. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2020, the Borough's allocation percentage was 0.0150177856% compared to 0.0144527824% at June 30, 2019.

For the year ended December 31, 2020, the Borough's pension expense would have been (\$266,986) if New Jersey municipalities followed GAAP accounting principles. The Borough's deferred outflows of resources and deferred inflows of resources (which are not recorded) related to the PERS are from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences Between Expected and Actual Experience			\$	31,132
Changes of Assumptions				966,115
Net Difference Between Projected and Actual Earnings				
on Pension Plan Investments	\$	46,627		
Changes in Proportion and Differences Between the Borough's				
Contributions and Proportionate Share of Contributions				70,023
	\$	46,627	\$	1,067,270

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions are not recognized in pension expense since New Jersey municipalities do not follow GAAP accounting principles.

If GAAP accounting principles were followed, the other amounts reported as deferred outflows of resources and deferred inflows of resources would have been recognized in pension expense as follows:

NOTE 20: FINANCIAL INFORMATION RELATED TO GASB 68 & GASB 71 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Public Employee's Retirement System (Continued)

Year Ended	
June 30,	 Amount
2021	\$ (470,205)
2022	(365,071)
2023	(160,852)
2024	(19,442)
2025	(5,073)
	\$ (1,020,643)

Additional information - Collective balances at June 30, 2019 and 2020, are as follows:

	June 30, 2019	June 30, 2020
Collective Deferred Outflows of Resources	\$ 3,149,522,616	\$ 2,347,583,337
Collective Deferred Inflows of Resources	7,645,087,574	7,849,949,467
Collective Net Pension Liability	18,018,482,973	16,307,384,832
Borough's Proportion	0.0144527824%	0.0150177856%

Contributions

The contribution policy for the PERS is set by NJSA 15A and requires contributions by active members and contributing employers. The Borough's contribution amount was based on an actuarially determined rate which includes the normal cost and unfunded accrued liability.

Actuarial Assumptions

The total pension liability for the June 30, 2020, measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	2.00 – 6.00% Based on Age
Thereafter	3.00 – 7.00% Based on Age
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis.

NOTE 20: FINANCIAL INFORMATION RELATED TO GASB 68 & GASB 71 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Actuarial Assumptions (Continued)

Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2018, valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pension and Benefits financial report at: <u>http://www.state.nj.us/treasury/pensions/gasb-notices.shtml</u>.

Police and Firemen's Retirement System - At December 31, 2020, the Borough's proportionate share of net pension liability was \$4,258,826. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2020, the Borough's proportion was 0.0329596855% compared to 0.0363861147% at June 30, 2019.

For the year ended December 31, 2020, the Borough's pension expense would have been \$(305,955) if New Jersey municipalities followed GAAP accounting principles. The Borough's deferred outflows of resources and deferred inflows of resources (which are not recorded) related to PFRS are from the following sources:

	Ou	Deferred Outflows of Resources		Deferred Inflows of Resources	
Changes of Assumptions			\$	989,748	
Differences Between Expected and Actual Experience	\$	35,214			
Net Difference Between Projected and Actual Earnings					
on Pension Plan Investments		118,202			
Changes in Proportion and Differences Between the Borough's					
Contributions and Proportionate Share of Contributions				340,039	
	\$	153,416	\$	1,329,787	

NOTE 20: FINANCIAL INFORMATION RELATED TO GASB 68 & GASB 71 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Police and Firemen's Retirement System (Continued)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions are not recognized in pension expense since New Jersey municipalities do not follow GAAP accounting principles.

If GAAP accounting principles were followed, the other amounts reported as deferred outflows of resources and deferred inflows of resources would have been recognized in pension expense as follows:

Year Ended	Amount		
2021	\$ (556,244)		
2022	(367,134		
2023	(172,692)		
2024	(42,659)		
2025	(37,642)		
	\$ (1,176,371)		

Additional information - Collective balances at June 30, 2019 and 2020, are as follows:

	June 30, 2019	June 30, 2020
Collective Deferred Outflows of Resources	\$ 1,198,936,924	\$ 1,601,195,680
Collective Deferred Inflows of Resources	4,874,748,912	4,191,274,402
Collective Net Pension Liability	12,237,818,793	12,921,318,904
Borough's Proportion	0.0363861147%	0.0329596855%
Dorougits Froportion	0.0303001147 /6	0.032939003376

Contributions

The contribution policy for the PFRS is set by NJSA 43:16A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The Borough's contribution amount was based on an actuarially determined rate which includes the normal cost and unfunded accrued liability.

Actuarial Assumptions

The total pension liability for the June 30, 2020, measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through all Future Years	3.25 – 15.25% Based on Years of Service
Investment Rate of Return	7.00%
Investment Rate of Return	7.00%

NOTE 20: FINANCIAL INFORMATION RELATED TO GASB 68 & GASB 71 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Actuarial Assumptions (Continued)

Pre-retirement mortality rates were based on the Pub-2010 Safety Employee mortality table with a 105.6% adjustment for males and 102.5% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Safety Retiree Below-Median Income Weighted mortality table with a 96.7% adjustment for males and 96.0% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. For beneficiaries (contingent annuitants), the Pub-2010 General Retiree Below-Median Income Weighted mortality table was used, unadjusted, and with future improvement from the base year of 2010 on a generational basis. Disability rates were based on the Pub-2010 Safety Disabled Retiree mortality table with a 152.0% adjustment for males and 109.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019, valuation were based on the results of an actuarial experience study for the period July 1, 2013 to June 30, 2018.

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pension and Benefits financial report at: <u>http://www.state.nj.us/treasury/pensions/gasb-notices.shtml</u>.

A special funding situation exists for the Local employers of the Police and Fire Retirement System of New Jersey. The State of New Jersey, as a non-employer, is required to pay the additional costs incurred by Local employers under Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993, and Chapter 201, P.L. 2001. The June 30, 2020 and June 30, 2019, special funding situation net pension liability amounts of \$660,950 and \$703,116 are the accumulated differences between the annual actuarially determined State obligation under the special funding situation and the actual State contribution through the valuation date. The pension expense is deemed to be a State administrative expense due to the special funding situation.

NOTE 21: POST-RETIREMENT BENEFITS

Plan Description - The Borough of Clayton contributes to the State Health Benefits Program (SHBP), a cost-sharing, multiple-employer defined benefit postemployment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under NJSA 52:14-17.25 et seq., to provide health benefits to State employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

NOTE 21: POST-RETIREMENT BENEFITS (CONTINUED)

Plan Description (Continued)

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. In 2001, the Borough of Clayton authorized participation in the SHBP's post-retirement benefit program through resolution adopted November 26, 2001, effective January 1, 2002. The Borough adopted the prescription drug program in December 2005, effective January 1, 2006. The Borough's policies provide for health insurance and prescription coverage, to eligible retirees and their spouses that participate in the SHBP's post-retirement benefit program with the local unit. The Borough also offers vision and dental coverage to the retirees and their spouses. The State Health Benefits Commission is the executive body established by statute to be responsible for the operation of the SHBP. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SHBP. That report may be obtained by writing to: State of New Jersey Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295 or by visiting their website at: http://www.state.nj.us/treasurt/pensions/hb-employers.shtml.

Funding Policy - Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994 medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating retirees in the SHBP, are billed to the Borough of Clayton on a monthly basis. Plan members receiving benefits are not required to make contributions.

The Borough of Clayton's contributions to SHBP for healthcare of retirees for the years ended December 31, 2020, 2019, and 2018, were \$227,825.77 \$273,613.17, and \$390,825.59, respectively, which equaled the required contributions for each year. There were approximately twenty-two, twenty-two, and twenty participants eligible at December 31, 2020, 2019, and 2018, respectively.

NOTE 22: FINANCIAL INFORMATION RELATED TO GASB 75 FOR PUBLIC RETIREMENT SYSTEMS

New Jersey municipalities do not follow GAAP accounting principles and, as such, do not follow GASB requirements with respect to recording the net other postemployment benefit (OPEB) liability as a liability on their balance sheets. However, NJAC 5:30-6.1(c)(2) requires municipalities and counties to disclose GASB 75 information in the Notes to the Financial Statements. The following OPEB liability note information is reported at the State's level and is not specific to the municipality. The following disclosures meet the requirements of GASB 75 for the PERS and PFRS retirement systems.

NOTE 22: FINANCIAL INFORMATION RELATED TO GASB 75 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Actuarial Assumptions

The total OPEB liability as of June 30, 2019, was determined by an actuarial valuation as of June 30, 2018, which was rolled forward to June 30, 2019. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate	2.50%
Salary Increases (PERS):	
Through 2026	2.00 – 6.00% Based on Age
Thereafter	3.00 – 7.00% Based on Age
Salary Increases (PFRS):	
All Future Years	3.25 – 15.25% Based on Age
Discount Rate	3.50%

Pre-retirement mortality rates were based on the (PERS): PUB-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019 and (PFRS): PUB-2010 "Safety" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019.

Post-retirement health mortality rates were based on (Chapter 330 Retirees): PUB-2010 "Safety" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019. Other Retirees: PUB-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019.

Disability mortality was based on the PUB-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019 for PERS Future Disabled Retirees and Other Current Retirees. PFRS Future Disabled Retirees and Chapter 330 Current Retirees were based on PUB-2010 "Safety" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2019.

Certain actuarial assumptions used in the June 30, 2018, valuation were based on the results of the pension plans' experience studies for which the members are eligible for coverage under this Plan – The Police and Firemen Retirement System (PFRS) and the Public Employees Retirement System (PERS). The PFRS and PERS experience studies were prepared for the periods July 1, 2013 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

The discount rate was based on the Bond Buyer General Obligation 20-Bond Municipal Bond index.

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at: <u>http://www.state.nj.us/treasury/pensions/gasb-notices-opeb.shtml</u>.

NOTE 22: FINANCIAL INFORMATION RELATED TO GASB 75 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Actuarial Assumptions (Continued)

Changes in the Total Net OPEB Liability reported by the State of New Jersey:

Total OPEB Liability	
Service Cost	\$ 666,574,660
Interest	636,082,461
Changes of Benefit Terms	(1,903,958)
Differences Between Expected and Actual Experience	(1,399,921,930)
Changes in Assumptions or Other Inputs	(1,635,760,217)
Benefit Payments	(470,179,613)
Contributions - Members	43,249,952
Net Change in OPEB Liability	(2,161,858,645)
Total OPEB Liability Beginning	 15,981,103,227
Total OPEB Liability Ending	\$ 13,819,244,582
Plan Fiduciary Net Position	
Contributions - Employer	\$ 346,415,056
Contributions - Non-Employer Contributing Entities	43,854,500
Contributions - Members	43,249,952
Net Investment Income	4,826,936
Benefit Payments	(470,179,613)
Administrative Expense	(9,478,435)
Net Change in Plan Fiduciary Net Position	(41,311,604)
Plan Fiduciary Net Position Beginning	314,485,086
Plan Fiduciary Net Position Ending	\$ 273,173,482
Net OPEB Liability Ending	\$ 13,546,071,100

There were no changes in benefit terms during the year.

Differences Between Expected and Actual Experiences: The decrease in the liability from June 30, 2018 to June 30, 2019, is due to changes in the census, claims, and premiums experience.

Changes in Assumptions: The decrease in the liability from June 30, 2018 to June 30, 2019, is due to the increase in the assumed discount rate from 3.87% as of June 30, 2018 to 3.50% as of June 30, 2019, and changes in the trend, excise tax, updated decrements, PPO/HMO future retiree elections, salary scale, and mortality assumptions.

NOTE 22: FINANCIAL INFORMATION RELATED TO GASB 75 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

Actuarial Assumptions (Continued)

Sensitivity of Net OPEB Liability to Changes in the Discount Rate: The following represents the collective net OPEB liability of the participating employers as of June 30, 2019, calculated using the discount rate as disclosed above as well as what the collective net OPEB liability would be

if it were calculated using a discount rate that is 1-percent-point lower or 1-percent-point higher than the current rate.

	1% Decrease	Current Rate	1% Increase	
	2.50%	3.50%	4.50%	
Net OPEB Liability	\$ 15,662,704,137	\$ 13,546,071,100	\$ 11,826,026,995	

Sensitivity of Net OPEB Liability to Changes in the Healthcare Trend Rate: The following presents the net OPEB liability as of June 30, 2019, as well as what the net OPEB liability would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate.

	Health Care Costs			
	1% Decrease	Trend Rate	1% Increase	
Net OPEB Liability	\$ 11,431,214,644	\$ 13,546,071,100	\$ 16,243,926,531	

OPEB Liability, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At December 31, 2019, the Borough would have reported a liability of \$7,510,077 for its proportionate share of the net OPEB liability if New Jersey municipalities followed GAAP accounting principles. The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The Borough's proportion of the net OPEB liability was based on a projection of the Borough's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating members, actuarially determined. At December 31, 2019, the Borough's proportion was 0.055441 percent.

For the year ended December 31, 2019, the Borough would have recognized net OPEB expense of (\$66,998) if New Jersey municipalities followed GAAP accounting principles. The Borough's deferred outflows of resources and deferred inflows of resources (which are not recorded) are from the following sources:

NOTE 22: FINANCIAL INFORMATION RELATED TO GASB 75 FOR PUBLIC RETIREMENT SYSTEMS (CONTINUED)

OPEB Liability, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference Between Expected and Actual Experience			\$	2,196,239
Differences Between Projected and Actual				
Investment Earnings	\$	6,186		
Changes in Assumptions				2,661,404
Changes in Proportions				1,879,658
	\$	6,186	\$	6,737,301

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending

2020	\$ (1,103,033)
2021	(1,103,035)
2022	(1,103,594)
2023	(1,104,392)
2024	(1,105,060)
Thereafter	 (1,212,001)
	\$ (6,731,115)

NOTE 23: RISK MANAGEMENT

The Borough is exposed to various risks or loss related to torts, thefts of, damage to, and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The Borough maintains commercial insurance coverage for property, liability, and surety bonds.

The Borough of Clayton is a member of the Gloucester, Salem, and Cumberland Counties Municipal Joint Insurance Fund and the Municipal Excess Liability Fund which includes other municipalities throughout the region. The Borough is obligated to remit insurance premiums into these funds for sufficient insurance coverage. There is an unknown contingent liability with the Gloucester, Salem, and Cumberland Counties Municipal Joint Insurance Fund if there is a catastrophic insurance claim from any member of the fund. There have been no claims in excess of coverage and no reduction in coverage during the year 2020.

NOTE 23: RISK MANAGEMENT (CONTINUED)

New Jersey Unemployment Compensation Insurance

The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method." Under this plan, the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State. The following is a summary of Borough contributions, employee contributions, reimbursements to the State for benefits paid, and the ending balance of the Borough's Trust Fund for the current year and previous two years:

	Interest	Employee	Employer	Amount	Balance
Year	Earnings	Contributions	Contribution	Reimbursed	December 31
2020	\$ 85.85	\$ 4,977.19	\$ 47,015.00	\$ 3,120.00	\$ 53,816.31
2019	51.93	1,746.74	33,484.14	37,614.44	4,858.27
2018	26.31	588.89	27,146.74	28,236.69	7,189.90

NOTE 24: LABOR CONTRACTS

As of December 31, 2020, the Borough's employees are organized in the following collective bargaining units. Contracts are continually being negotiated and the following table shows their current status.

	Category	Term	Covers
Government Workers: Union	Public Works, Clerical	1/1/2019-12/31/2021	All Employees in Public Works and Clerical Workers,
FOP Lodge #130	Police	1/1/2017-12/31/2019	Excluding Supervisors All Uniformed Police,
	Creasing Quarda	4/4/2047 42/24/2040	Excluding the Chief
AFCME #3118	Crossing Guards	1/1/2017-12/31/2019	All Crossing Guards, Excluding Substitutes

NOTE 25: TAX ABATEMENT PROGRAM

The Borough entered into long-term tax abatement agreements (in excess of 5 year term) under the provisions of the New Jersey statutes as described below to promote and stimulate redevelopment and rehabilitation. The statutes were utilized by the Borough to attract redevelopers.

NJSA 40A:12A-1 et seq., "The Local Redevelopment and Housing Law" (LRHL), which designates "areas in need of redevelopment" as defined in the statute.

NJSA 40A:20-1 et seq., "Long Term Tax Exemption Law," which provides for long term tax exemption for the LRHL designated areas.

NOTE 25: TAX ABATEMENT PROGRAM (CONTINUED)

For the fiscal year ended December 31, 2020, the Borough abated property taxes totaling \$1,149,952.59. The following agreements were in effect as of December 31, 2020, under the provisions of the aforementioned statutes:

- A 77.43% abatement to a developer for construction and operation of a 103-unit affordable housing project for low to moderate income elderly individuals. The abatement amounted to \$189,340.60.
- A 93.47% abatement to a developer for construction and operation of a 76-unit low and moderate-income project with a preference for veterans. The abatement amounted to \$253,356.52.
- A *37.13%* abatement to a developer for construction and operation of a 47-unit age restricted housing project. The abatement amounted to \$151,462.29.
- A 43.76% abatement to a developer for construction and operation of a 159-unit age restricted housing project. The abatement amounted to \$555,793.19.

The Borough entered into tax abatement agreements under the provision of NJSA 40A:21-1 et seq. "The Five-Year Exemption and Abatement Law" for the fiscal year ended December 31, 2020, property taxes abated by the Borough under this law totaled \$10,522.40. The following is a summary of the agreements:

• An abatement of 24.41% to an entity to construct a commercial structure as defined in the statute. The total of the abatement amounted to \$10,522.40.

NOTE 26: LITIGATION

It is the Borough of Clayton Counsel's opinion that there exists no litigation or contingent liability that may be pending against the Borough of Clayton that would have an adverse effect on the financial position in the future.

NOTE 27: SUBSEQUENT EVENTS

Management has reviewed and evaluated all events and transactions that occurred between December 31, 2020 and August 4, 2021, the date that the financial statements were issued. As a result of the spread of the COVID-19 coronavirus, economic uncertainties have arisen which are likely to negatively impact the collection of certain anticipated revenues, such as licenses, fees, and permits. Other financial impact could occur though such potential impact is unknown at this time.

SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68 & GASB 71)

Schedule of the Borough's Proportionate Share of the Net Pension Liability - PERS Last Seven Fiscal Years

	Year Ended										
	12/31/2020	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015	12/31/2014				
Borough's Proportion of the Net Pension Liability (Asset)	0.0150177856%	0.0144527824%	0.0155884800%	0.0154869444%	0.0171505459%	0.0161502691%	0.0162433701%				
Borough's Proportionate Share of the Net Pension Liability (Asset)	\$ 2,449,008	\$ 2,604,172	\$ 3,069,294	\$ 3,605,113	\$ 5,079,500	\$ 3,625,412	\$ 3,041,203				
Borough's Covered-Employee Payroll	1,157,165	1,069,976	1,059,337	1,047,159	1,099,615	1,108,230	1,102,308				
Borough's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	211.64%	243.39%	289.74%	344.28%	461.93%	327.14%	275.89%				
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.32%	56.27%	53.59%	48.10%	40.14%	47.92%	52.08%				
Measurement Date	6/30/2020	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014				

Schedule of Borough Contributions - PERS Last Seven Fiscal Years

	Year Ended												
	12/31/2020	12	2/31/2019	1	2/31/2018	1	2/31/2017	12	2/31/2016	12	2/31/2015	1	2/31/2014
Contractually Required Contribution	\$ 164,287	\$	140,583	\$	155,055	\$	143,470	\$	152,363	\$	138,849	\$	133,908
Contributions in Relation to the Contractually Required Contribution	164,287		140,583		3 155,055		143,470		152,363		138,849		133,908
Contribution Deficiency (Excess)	None		None		None	None		None		None			None
Borough's Covered-Employee Payroll	\$ 1,157,165	\$	1,069,976	\$	1,059,337	\$	1,047,159	\$	1,099,615	\$	1,108,230	\$	1,102,308
Contributions as a Percentage of Covered-Employee Payroll	14.20%		13.14%		14.64%	13.70%		13.86%		% 12.53%			12.15%
Measurement Date	6/30/2020		6/30/2019		6/30/2018		6/30/2017		6/30/2016		6/30/2015		6/30/2014

EXHIBIT F-2

Schedule of the Borough's Proportionate Share of the Net Pension Liability - PFRS Last Seven Fiscal Years

				Year Ended			
	12/31/2020	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015	12/31/2014
Borough's Proportion of the Net Pension Liability (Asset)	0.0329596855%	0.0363861147%	0.0369717165%	0.0387055204%	0.0373359309%	0.0376045620%	0.0404907597%
Borough's Proportionate Share of the Net Pension Liability (Asset)	\$ 4,258,826	\$ 4,452,867	\$ 5,002,883	\$ 5,975,384	\$ 7,132,118	\$ 6,263,609	\$ 5,093,362
Borough's Covered-Employee Payroll	1,235,895	1,305,523	1,321,416	1,341,321	1,289,378	1,255,168	1,327,745
Borough's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	344.59%	341.08%	378.60%	445.49%	553.14%	499.03%	383.61%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	63.52%	64.99%	62.47%	58.60%	52.01%	56.30%	62.41%
Measurement Date	6/30/2020	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014

				Year Ended			
	12/31/2020	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015	12/31/2014
Contractually Required Contribution	\$ 368,216	\$ 367,540	\$ 361,453	\$ 342,551	\$ 304,415	\$ 305,669	\$ 310,997
Contributions in Relation to the Contractually Required Contribution	368,216	367,540	361,453	342,551	304,415	305,669	310,997
Contribution Deficiency (Excess)	None						
Borough's Covered-Employee Payroll	\$ 1,235,895	\$ 1,305,523	\$ 1,321,416	\$ 1,341,321	\$ 1,289,378	\$ 1,255,168	\$ 1,327,745
Contributions as a Percentage of Covered-Employee Payroll	29.79%	28.15%	27.35%	25.54%	23.61%	24.35%	23.42%
Measurement Date	6/30/2020	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014

Schedule of Borough Contributions - PFRS Last Seven Fiscal Years

EXHIBIT F-4

Schedule of the Borough's Proportionate Share of the Net Pension Liability - PFRS Special Funding Situation Last Seven Fiscal Years

								ear Ended 12/31/2017	2/31/2016	10	/31/2015	10/	31/2014	
Borough's Proportion of the Net Pension Liability (Asset)		0.0329596855%		363861147%		369717165%)387055204%	0.0373359309%			76045620%		4907597%
Borough's Proportionate Share of the Net Pension Liability (Asset)	\$ 66	660,950 \$ 703,116 \$		\$	679,559	\$	669,293	\$ 598,921		\$ 549,298		\$	548,469	
Borough's Covered-Employee Payroll	1,23	5,895		1,305,523		1,321,416		1,341,321		1,289,378		1,255,168		1,327,745
Borough's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	53	8.48%		53.86%		51.43%		49.90%		46.45%		43.76%		41.31%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	6	8.52%		64.99%		62.47%		58.60%		52.01%		56.30%		62.41%
Measurement Date	6/30	/2020		6/30/2019		6/30/2018		6/30/2017		6/30/2016		6/30/2015		6/30/2014

The data in the above schedule represents the allocation of the State of New Jersey's obligation on behalf of the Borough.

The Police & Firemen's Retirement System is a Cost-Sharing, Multi-Employer Defined Benefit Plan with a Special Funding Situation - 100% of the additional costs incurred by local employers under Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993, and Chapter 201, P.L. 2001.

Schedule of Borough Contributions - PFRS Special Funding Situation Last Seven Fiscal Years

	Year Ended													
	1:	2/31/2020	1	2/31/2019	1	2/31/2018	1	2/31/2017	1	2/31/2016	1	12/31/2015	1	2/31/2014
Contractually Required Contribution	\$	50,860	\$	47,375	\$	40,246	\$	81,870	\$	76,496	\$ 68,517		\$	69,494
Contributions in Relation to the Contractually Required Contribution		50,860		47,375		40,246		81,870		76,496		68,517		69,494
Contribution Deficiency (Excess)		None		None	None None			None		None	None			None
Borough's Covered-Employee Payroll	\$	1,235,895	\$	1,305,523	\$	1,321,416	\$	1,341,321	\$	1,289,378	\$	1,255,168	\$	1,327,745
Contributions as a Percentage of Covered-Employee Payroll		4.12%	4.12% 3.63%		3.05%		6.10%		5.93%		5.46%			5.23%
Measurement Date		6/30/2020		6/30/2019		6/30/2018		6/30/2017		6/30/2016		6/30/2015		6/30/2014

EXHIBIT F-6

SUPPLEMENTARY INFORMATION

PETRONI & ASSOCIATES LLC

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Nick L. Petroni, CPA, RMA

Mary A. Carey, RMA Denise R. Nevico, CPA Deanna L. Roller, CPA, RMA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Independent Auditor's Report

Honorable Mayor and Members of the Borough Council Borough of Clayton 125 North Delsea Drive Clayton, New Jersey, 08312

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and the audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the accompanying balance sheets - regulatory basis of the various funds and account group, the related statement of operations and changes in fund balance - regulatory basis, the related statement of revenues - regulatory basis and statement of expenditures - regulatory basis of the Borough of Clayton, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Borough of Clayton's basic financial statements and have issued our report thereon dated August 4, 2021, which contained an adverse opinion on those financial statements due to being presented in accordance with the New Jersey regulatory basis of accounting. The financial statements of the Length of Service Award Program (LOSAP) have not been audited, and we were not engaged to audit the Length of Service Award Program (LOSAP) financial statements as part of our audit of the Borough of Clayton's financial statements.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Borough of Clayton's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Borough of Clayton's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable

possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

PETRONI & ASSOCIATES LLC

Mark

Nick L. Petroni Certified Public Accountant Registered Municipal Accountant #252

August 4, 2021

CURRENT FUND

SCHEDULE OF CURRENT FUND CASH - TREASURER

		Cur	Grant		
	Ref.	Treasurer	Payr	oll & Agency	Fund
Balance December 31, 2019	А	\$ 5,199,833.13	\$	37,661.57	
Increased by Receipts:					
Tax Collector	A-5	18,743,628.19			
Grants Receivable	A-6				\$ 236,834.60
Homestead Rebate	A-7				
Sale of Foreclosed Property	A-9	2,200.00			
Revenue Accounts Receivable	A-10	2,088,756.08		244.89	
Due State of New Jersey -					
Senior Citizen and Veterans Deductions	A-14	61,485.72			
Due County of Gloucester - PILOT		50,023.82			
Due from Animal Control Trust Fund		4.92			
Due from General Capital		457.55			
Due from Developer's Escrow Trust Funds		36.60			
Due from Tax Sale Premium		103.03			
Due from Tax Sale Redemption		14.26			
Due from Off-Duty Trust Fund		405.33			
Due from Donations - Special Events		1.40			
Due from Donations - K-9		1.02			
Due State of New Jersey -					
Construction - DCA Fees		9,386.00			
Marriage Licenses and Burial Permits		1,000.00			
Net Pay				1,698,447.49	
Payroll Deductions				2,769,760.20	
Due from Payroll & Agency Account	A-4	241.97			
Due from Current Fund	A-4				 183,603.44
Total Receipts		20,957,745.89		4,468,452.58	 420,438.04
		26,157,579.02	4	4,506,114.15	 420,438.04

SCHEDULE OF CURRENT FUND CASH - TREASURER

		Cur	Grant		
	Ref.	Treasurer	Pa	yroll & Agency	Fund
Decreased by Disbursements:					
Current Year Budget Appropriations	A-3	6,209,225.37			
Appropriation Reserves	A-11	252,716.68			
Accounts Payable	A-12	13,154.25			
Encumbrances Payable	A-13	89,776.71			55,074.87
Reserve for Grants - Appropriated	A-16				365,363.17
Due State - DCA Fees		7,993.00			
Due State - Marriage License & Burial Permits		900.00			
County Taxes Payable	A-7	3,202,327.65			
County Library Taxes Payable	A-7	220,970.42			
County Open Space Taxes Payable	A-7	193,024.99			
Due County Added & Omitted Taxes		5,181.71			
Due County of Gloucester - PILOT		37,594.54			
Tax Overpayments Refunded		33,211.33			
Deposits Payable		120.00			
Due to Township of Elk		306.00			
Election Payable		5,175.00			
Local District School Tax	A-15	10,073,471.00			
Net Pay				1,698,447.49	
Payroll Deductions				2,769,761.39	
Due Current Fund - Treasurer	A-4			241.97	
Due Federal and State Grant Fund	A-4	183,603.44			
		20,528,752.09		4,468,450.85	420,438.04
Balance December 31, 2020	А	\$ 5,628,826.93	\$	37,663.30	

SCHEDULE OF CURRENT FUND CASH - COLLECTOR

Balance December 31, 2019	Ref. A			\$ 358,386.35
Increased by Receipts:		•		
Taxes Receivable	A-7	\$	18,276,965.37	
Tax Title Liens Receivable	A-8		43,378.67	
Prepaid Taxes			231,914.73	
Tax Overpayments			33,417.63	
Revenue Accounts Receivable	A-10		131,882.19	
				 18,717,558.59
				 19,075,944.94
Decreased by Disbursements:				
Paid to Treasurer	A-4			 18,743,628.19
Balance December 31, 2020	А			\$ 332,316.75

SCHEDULE OF GRANTS RECEIVABLE

Grant	Balance Dec. 31, 2019	Budget Revenue Realized	Received	C	Canceled	Balance Dec. 31, 2020
Federal Grants:						
Drive Sober or Get Pulled Over	\$ 1,100.00		\$ 1,100.00			
Community Development Block Grant		\$ 50,000.00	50,000.00			
State Grants:						
Hazardous Discharge Site Remediation	24,763.95					\$ 24,763.95
New Jersey DOT Trust - Walnut Street	270,000.00					270,000.00
New Jersey DOT Trust - Roosevelt Blvd Phase II	98,541.61		96,645.83			1,895.78
New Jersey DOT Trust - S. Broad Street		270,000.00				270,000.00
Clean Communities Program		16,911.53	16,911.53			
Bulletproof Vest Partnership	3,149.80	2,541.00	1,427.90			4,262.90
Safe & Secure	17,917.80	60,000.00	47,751.11			30,166.69
Municipal Alliance on Alcohol and Drug Abuse	12,500.00	12,000.00	12,500.00	\$	8,000.00	4,000.00
Body Armor	1,759.02	1,759.02	1,759.02			1,759.02
Recycling Tonnage		8,739.21	8,739.21			
	\$ 429,732.18	\$ 421,950.76	\$ 236,834.60	\$	8,000.00	\$ 606,848.34
Ref.	A	A-2	A-4		A-1	А

SCHEDULE OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY

		Balance			Added	Cc	ollect	ed			ransferred o Tax Title		Balance
Year	D	ec. 31, 2019	 Levy		Taxes	 2019		2020	(Canceled	 Liens	D	ec. 31, 2020
2018 2019	\$	1,291.78 531,448.39		\$	4,612.28 7,641.22		\$	5,259.78 530,029.87			\$ 644.28 9,059.74		
		532,740.17			12,253.50			535,289.65			 9,704.02		
2020			\$ 18,536,159.11			\$ 209,271.81		17,806,425.72	\$	7,225.34	 45,224.76	\$	468,011.48
	\$	532,740.17	\$ 18,536,159.11	\$	12,253.50	\$ 209,271.81	\$	18,341,715.37	\$	7,225.34	\$ 54,928.78	\$	468,011.48
Ref.		А				 А					 A-8		A
			sh Collector e State of New Je	erse	у	Ref. A-5 A-14	\$	18,276,965.37 64,750.00					
							\$	18,341,715.37					

SCHEDULE OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY

Analysis of Property Tax Levy

Tax Yield: General Purpose Tax: Business Personalty Tax General Property Tax		\$ 48,773.27 18,420,275.62		
			\$ 18,469,048.89	
Added & Omitted Taxes			67 440 00	
(54:4-63.1 and 54:4-63.12 et seq.)			 67,110.22	
				\$ 18,536,159.11
	Ref.			
Tax Levied:				
Local District School Tax (Abstract)	A-15		\$ 10,204,678.00	
County Taxes:				
County Tax (Abstract)		\$ 3,202,327.65		
County Library (Abstract)		220,970.42		
County Open Space (Abstract)		193,024.99		
Due County for Added & Omitted Taxes (54:4-63.1 & 54:4-63.12 et seq.)	А	15,371.11		
· · · · · · · · · · · · · · · · · · ·	~	 10,071.11		
Total County Taxes			3,631,694.17	
Local Tax for Municipal Purposes	A-2	4,644,251.29		
Add: Additional Taxes Levied		 55,535.65		
			 4,699,786.94	

\$ 18,536,159.11

SCHEDULE OF TAX TITLE LIENS RECEIVABLE

	Ref.		
Balance December 31, 2019	А		\$ 111,162.56
Increased by: Transfers from Taxes Receivable Interest and Costs on Sale of September 23, 2020	A-7	\$ 54,928.78 1,729.35	
			56,658.13
D H			167,820.69
Decreased by: Receipts	A-5		 43,378.67
Balance December 31, 2020	А		\$ 124,442.02

EXHIBIT A-9

SCHEDULE OF PROPERTY ACQUIRED FOR TAXES (AT ASSESSED VALUATION)

	Ref.	
Balance December 31, 2019	A	\$ 1,343,300.00
Decreased by: Sale of Property	A-4	2,200.00
Balance December 31, 2020	А	\$ 1,341,100.00

SCHEDULE OF REVENUE ACCOUNTS RECEIVABLE

		Balance		 Collected by				Balance		
	De	c. 31, 2019	Accrued	Treasurer	Collector		De	c. 31, 2020		
Miscellaneous Revenue Anticipated										
Fees and Permits			\$ 24,126.71	\$ 24,126.71						
Fines and Costs:										
Municipal Court	\$	3,881.24	28,240.29	29,654.03			\$	2,467.50		
Interest and Costs on Taxes			124,491.32		\$	124,491.32				
Interest on Investments			40,181.48	35,642.97		4,538.51				
Energy Receipts Tax			553,988.99	553,988.99						
Uniform Construction Code Official			107,091.00	107,091.00						
Clayton Board of Education - School Resource Officer			49,104.00	49,104.00						
Payment in Lieu of Taxes - The Reserve and Aberdeen			931,596.56	931,596.56						
Miscellaneous Revenue Not Anticipated										
Reimbursements			1,131.16	1,131.16						
Franchise Fees			180,148.38	180,148.38						
Administration Fees			6,111.96	6,111.96						
Cat Licenses			1,690.00	1,690.00						
Landlord Registration			5,900.00	5,900.00						
OPRA Records Request Fees			0.45	0.45						
Vacant Property Registration Fee			12,200.00	12,200.00						
Payments in Lieu of Taxes			115,994.69	115,994.69						
Sale of Municipal Assets			3,300.01	3,300.01						
Miscellaneous			21,105.84	21,105.84						
Tax Sale Costs and Other Collectors Fees			2,852.36			2,852.36				
Miscellaneous and Clean-up Charges			 10,214.22	 10,214.22						
	\$	3,881.24	\$ 2,219,469.42	\$ 2,089,000.97	\$	131,882.19	\$	2,467.50		
Ref.		А		 A-4		A-5		А		

SCHEDULE OF APPROPRIATION RESERVES

	Balance Dec. 31, 2019	Balance After Transfers	Paid or Charged	Balance Lapsed
Salaries and Wages:	,		0	
General Administration	\$ 16,721.22	\$ 16,721.22	\$ 9,248.16	\$ 7,473.06
Mayor & Council	2,735.00	2,735.00	477.95	2,257.05
Borough Clerk	2,454.06	2,454.06	1,678.46	775.60
Financial Administration	5,572.84	5,572.84	3,983.29	1,589.55
Collection of Taxes	3,290.20	3,290.20	2,289.40	1,000.80
Planning Board	162.46	162.46	158.60	3.86
Zoning Official	1,975.40	1,975.40	830.48	1,144.92
Code Enforcement Official	1,975.55	1,975.55	830.48	1,145.07
Housing Safety	613.55	613.55	438.30	175.25
Occupancy	997.15	1,747.15	1,018.04	729.11
Police	164,641.69	164,641.69	5,958.72	158,682.97
Emergency Management	68.88	68.88	66.91	1.97
Road Repairs & Maintenance	67,706.01	67,706.01	12,076.94	55,629.07
Recycling	97.91	97.91	79.87	18.04
Registrar of Vital Statistics	190.52	190.52	106.45	84.07
Recreation Committee	959.84	959.84	180.80	779.04
Senior Citizen Transportation	1,890.36	1,890.36	443.42	1,446.94
Senior Center	6,303.00	6,303.00	251.94	6,051.06
Construction Official	12,941.15	11,791.15	9,252.77	2,538.38
Fire Official	150.00	150.00	105.00	45.00
Other Expenses:				
Codification of Ordinances	2,805.00	2,805.00	2,575.00	230.00
Printing & Legal Advertising	3,246.63	3,246.63	175.20	3,071.43
Audit Services	33,550.00	33,550.00	32,475.00	1,075.00
Liquidation of Tax Title Liens	1,529.31	1,529.31	1,526.45	2.86
Legal Services and Costs	64,687.08	64,687.08	20,197.64	44,489.44
Labor Council	25,881.02	25,881.02	16,297.54	9,583.48
Planning Board	2,358.35	2,358.35	525.00	1,833.35
Council on Affordable Housing	749.00	749.00	40.00	709.00
Liability Insurance	24,211.60	24,211.60	449.75	23,761.85
Miscellaneous Insurance	14,404.11	14,404.11	843.75 660.10	13,560.36
Group Insurance Police	200,702.79 4,917.86	200,702.79 4,917.86		200,042.69 3,899.00
Road Repairs & Maintenance	8,116.20	8,116.20	1,018.86 115.21	8,000.99
Snow Removal	1,500.00	1,500.00	280.00	1,220.00
Solid Waste Disposal	17,059.83	17,059.83	5,334.27	11,725.56
Recycling	17,129.30	17,129.30	6,935.94	10,193.36
Public Buildings & Grounds	28,790.69	28,790.69	866.00	27,924.69
Equipment Repair & Maintenance	5,528.14	5,528.14	573.89	4,954.25
Recreation Committee	555.10	555.10	60.00	495.10
Senior Center	2,677.91	2,677.91	60.00	2,617.91
Electricity	16,237.78	16,237.78	1,269.55	14,968.23
Street Lighting	31,540.48	31,540.48	8,062.88	23,477.60
Telephone	2,801.39	2,801.39	847.81	1,953.58
Fuel Oil	9,838.40	9,838.40	25.59	9,812.81
Gasoline/Diesel Fuel	13,304.08	13,304.08	1,388.76	11,915.32
Solid Waste Disposal	56,651.33	56,651.33	23,452.65	33,198.68
Construction Official	200.57	200.57	71.80	128.77
Social Security System	38,919.30	38,919.30	3,319.62	35,599.68
Unemployment Compensation Insurance	702.14	702.14	702.00	0.14
DCRP	2,756.63	2,756.63	43.24	2,713.39
Length of Service Award Program	12,000.00	12,000.00	5,500.00	6,500.00
Recycling Tax	3,840.44	3,840.44	772.00	3,068.44
County Fleet Maintenance	12,216.89	12,216.89	8,205.24	4,011.65
Purchase of Municipal Equipment	14,300.00	14,300.00	7,819.96	6,480.04
Purchase of Land and Drainage Improvements Other Accounts - No Change	50,750.00 200,320.68	50,750.00	50,750.00	200,720.68
Uner Accounts - NO Change	,	200,720.68		·
	\$ 1,218,226.82	\$ 1,218,226.82	\$ 252,716.68	\$ 965,510.14
	Ref. A		A-4	A-1

SCHEDULE OF ACCOUNTS PAYABLE

Balance December 31, 2019	Ref. A		\$ 13,455.26
Increased by: Transfers from Encumbrances Payable	A-13		2,855.40
Decreased by: Payments Canceled	A-4 A-1	\$ 13,154.25 301.01	16,310.66
			13,455.26
Balance December 31, 2020	А		\$ 2,855.40

EXHIBIT A-13

SCHEDULE OF ENCUMBRANCES PAYABLE

	Ref.	Current Fund	Grant Fund			
Balance December 31, 2019	А	\$ 93,340.16	\$	58,173.87		
Increased by:						
Charges to Current Year Appropriations	A-3:A-16	96,617.10		224,220.75		
		 189,957.26		282,394.62		
Decreased by:						
Payments	A-4	89,776.71		55,074.87		
Transfer to Accounts Payable	A-12	2,855.40				
Canceled	A-1:A-16	 708.05		3,099.00		
		 93,340.16		58,173.87		
Balance December 31, 2020	А	\$ 96,617.10	\$	224,220.75		

SCHEDULE OF DUE TO STATE OF NEW JERSEY -SENIOR CITIZEN AND VETERANS DEDUCTIONS

Balance December 31, 2019	Ref. A		\$ 7,041.35
Increased by:			
Receipts	A-4		 61,485.72
			68,527.07
Decreased by:			
Current Year Deductions Per Tax Duplicate		\$ 64,625.00	
Current Year Deductions Allowed by Collector		875.00	
Current Year Deductions Disallowed by Collector		(750.00)	
	A-7	 64,750.00	
Prior Year Deductions Disallowed by Collector	A-1	(1,014.28)	
			 63,735.72
Balance December 31, 2020	А		\$ 4,791.35

EXHIBIT A-15

SCHEDULE OF LOCAL DISTRICT SCHOOL TAX PAYABLE

Balance December 31, 2019: School Tax Payable School Tax Deferred		,220.53 , <u>108.50</u> \$ 4,949,329.03
Increased by:		¢ ;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;
Levy School Year July 1, 2020 to June 30, 2021	A-7	10,204,678.00
		15,154,007.03
Decreased by:		
Payments	A-4	10,073,471.00
Balance December 31, 2020:		
School Tax Payable	A 801	,427.53
School Tax Deferred		,108.50
		\$ 5,080,536.03
Tax Liability for Local District School Tax:		
Tax Payable December 31, 2019	A-15	\$ (670,220.53)
Tax Payable December 31, 2020	A-15	801,427.53
Tax Paid	A-15	10,073,471.00
Amount Charged to Operations	A-1	\$ 10,204,678.00

SCHEDULE OF RESERVE FOR GRANTS - APPROPRIATED

Grant	Balance Dec. 31, 2019	Transferred from Budget Appropriation	Paid	Encumbered	Encumbrance Canceled	Canceled	Balance Dec. 31, 2020
Federal Grants:							
Community Development Block Grant		\$ 50,000.00	\$ 50,000.00				
Drive Sober or Get Pulled Over	\$ 660.00		660.00				
State Grants:							
New Jersey DOT Trust - Walnut Street	270,000.00		231,808.47	\$ 1,393.25			\$ 36,798.28
New Jersey DOT Trust - Roosevelt Blvd Phase II	12,057.48		10,161.70				1,895.78
New Jersey DOT Trust - S. Broad Street		270,000.00		219,549.00			50,451.00
Municipal Alliance on Alcohol and Drug Abuse	13,025.00	15,000.00	13,025.00			\$ 10,000.00	5,000.00
Safe & Secure		60,000.00	39,833.00				20,167.00
Hazardous Discharge Site Remediation	36,203.92		1,370.06	2,517.50	\$ 2,800.00		35,116.36
Recycling Tonnage Grant	11,927.08	8,739.21	4,092.60	102.00			16,471.69
Police Body Armor	1,759.02	1,759.02	1,759.02				1,759.02
Bulletproof Vest Partnership	792.58	2,541.00					2,541.00
Drunk Driving Enforcement Fund	2,553.92		711.76	179.00	299.00		1,962.16
Clean Communities Program	3,230.06	16,911.53	11,148.98	480.00			8,512.61
Environmental Commission Grant	2,785.06	,	,				2,785.06
	\$ 354,994.12	\$ 424,950.76	\$ 365,363.17	\$ 224,220.75	\$ 3,099.00	\$ 10,000.00	\$ 183,459.96
Ref	. A	A-3	A-4	A-13	A-13	A-1	A

Date Authorized	Purpose	Net Amount Authorized					Balance ec. 31, 2019	Raised in 020 Budget	Balance Dec. 31, 2020		
05/10/15 9/27/17	Codification of Ordinances Preparation of Master Plan	\$	18,500.00 55,000.00	\$	3,700.00 11,000.00	\$	3,700.00 33,000.00	\$ 3,700.00 11,000.00	\$	22,000.00	
						\$	36,700.00	\$ 14,700.00	\$	22,000.00	
					Ref.		A	 A-3		A	

SCHEDULE OF DEFERRED CHARGES NJSA 40A:4-55 SPECIAL EMERGENCY - TAX MAP AND REVALUATION PROGRAM

TRUST FUND

SCHEDULE OF TRUST FUND CASH - TREASURER

Balance December 31, 2019	Ref. B	Affordable Housing Trust \$ 12,948.50	Animal Control Trust \$ 11,006.30	Developer's Escrow Trust \$ 63,920.67		isposal of Forfeited Funds 10,176.68	D:	onations - Special Events 3,149.61	Donations - K-9 Unit \$ 2,398.02		Off-Duty Police Employment 3,424.05	Park and Recreation Escrow \$103,927.91	Performance Bond Escrow Trust \$ 35,065.25	Une \$	mployment Trust 4,858.27
Increased by Receipts: Interest Earned Dog License Fees: Municipal Share State Share	B-3	72.64	63.11 7,242.00 1,487.40	629.65		311.15		39.82	12.03	3	28.43	2,537.38			85.85
Affordable Housing Fees Off-Duty Police Fees Escrow Deposits Donations Unemployment Compensation		4,500.00		136,173.97	<u>.</u>			11,640.00			27,732.25		9,300.00		51,992.19
		4,572.64	8,792.51	136,803.62		311.15		11,679.82	12.03	3	27,760.68	2,537.38	9,300.00		52,078.04
Decreased by Disbursements: Expenditures Under RS 4:19-15.11 NJ State Department of Health Encumbrances Payable Escrow Charges Unemployment Compensation Off-Duty Police Fees Special Events Due Current Fund	B-3		3,267.69 1,460.40 395.50 61.79	105,199.52				5,797.60 37.41	12.03	3	21,622.55 4,865.00		9,782.75		3,120.00
			5,185.38	105,746.87				5,835.01	12.03	3	26,487.55		9,782.75		3,120.00
Balance December 31, 2020	В	\$ 17,521.14	\$ 14,613.43	\$ 94,977.42	\$	10,487.83	\$	8,994.42	\$ 2,398.02	2 9	4,697.18	\$106,465.29	\$ 34,582.50	\$	53,816.31

SCHEDULE OF TRUST FUND CASH - COLLECTOR

		Тах	Tax Sale				
	Ref.	Premium	Redemption				
Balance December 31, 2019	В	\$ 237,103.03	\$ 32,850.48				
Increased by:							
Deposits for Redemption of Tax Sale Certificate	B-4		281,087.50				
Tax Sale Premiums	B-5	161,800.00	,				
Interest Earned		857.97	86.71				
		162,657.97	281,174.21				
		399,761.00	314,024.69				
Decreased by:							
Redemptions of Tax Sale Certificates	B-4		293,287.66				
Tax Sale Premiums	B-5	273,600.00					
Interest Due Current Fund		907.81	93.06				
		274,507.81	293,380.72				
Balance December 31, 2020	В	\$ 125,253.19	\$ 20,643.97				

EXHIBIT B-3

SCHEDULE OF RESERVE FOR DOG FUND EXPENDITURES

Balance December 31, 2019	Ref. B	\$ 10,614.68
Increased by: Municipal Share of Dog License Fees	B-1	7,242.00
Decreased by:		17,856.68
Expenditures Under R.S.4:19-15.11: Cash	B-1	3,267.69
Balance December 31, 2020	В	\$ 14,588.99

License Fees Collected

 Amount
\$ 5,763.00
9,826.00
\$ 15,589.00
•

SCHEDULE OF DEPOSITS FOR REDEMPTION OF TAX SALE CERTIFICATES

Balance December 31, 2019	Ref. B	\$	32,836.22
Increased by: Deposits Received	B-2		281,087.50
			313,923.72
Decreased by: Refunds - Tax Sale Certificates Redeemed	B-2		293,287.66
Balance December 31, 2020	В	\$	20,636.06
SCHEDULE OF RESERVE FO	OR TAX SALE PREMIUMS	E	XHIBIT B-5
Balance December 31, 2019	Ref. B	\$	237,000.00
Increased by: Premiums Received	B-2		161,800.00
			398,800.00
Decreased by: Premiums Refunded	B-2		273,600.00
Balance December 31, 2020	В	\$	125,200.00

GENERAL CAPITAL FUND

SCHEDULE OF GENERAL CAPITAL CASH - TREASURER

	Ref.		
Balance December 31, 2019	С		\$ 1,074,571.02
Increased by:			
Interest Earned	C-3	\$ 4,191.67	
Reserve for Land and Drainage Budget Appropriation:	C-3	110,750.00	
Capital Improvement Fund	C-8	30,000.00	
Deferred Charges to Future Taxation	C-11	493.00	
			145,434.67
			 1,220,005.69
Decreased by:			
Improvement Authorizations	C-6	85,990.45	
Encumbrance Payable	C-7	337,378.17	
Due Current Fund	C-3	4,358.46	
			427,727.08
Balance December 31, 2020	С		\$ 792,278.61

ANALYSIS OF GENERAL CAPITAL FUND CASH

					eceipts		Disbur	sements						
		Balance		Budget	•	Im	provement		Trar	nsfers		Balance		
		Dec. 31, 2019	А	ppropriation	Miscellaneous	Αι	uthorization	Miscellaneous	From	То	De	ec. 31, 2020		
Fund Balar	nce	\$ 4,197.03		••••							\$	4,197.03		
Due Currei	nt Fund	457.55			\$ 4,191.67			\$ 4,358.46				290.76		
Capital Imp	provement Fund	77,431.25	\$	30,000.00								107,431.25		
Reserve fo	r Improvements to Municipal Roads	2,831.20										2,831.20		
Reserve fo	r Land and Drainage - Coyle				110,750.00							110,750.00		
Encumbrar	nces Payable	337,378.17						337,378.17		\$ 326,308.66		326,308.66		
	ent Authorizations:	·						·				·		
Ordinance														
Number														
2011-9	Site Remediation and/or													
	Environmental Investigations	14,789.23				\$	5,350.00					9,439.23		
2011-13	Acquisition of Capital Equipment	,					,					,		
	and the completion of Capital Projects	6,481.01										6,481.01		
2012-9	Site Remediation and/or Environmental	-,										-,		
	Investigations	7,571.13					7,499.52					71.61		
2012-14	Acquisition of Capital Equipment and	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					.,							
20.2	the Completion of Capital Projects	0.10					0.10							
2014-8	Acquisition of Capital Equipment and	0.10					0.10							
20110	the Completion of Capital Projects	2,282.11							\$ 2,282.11					
2014-11	Reappropriation of Unexpended Balance	2,202.11							Ψ 2,202.11					
201111	of Previous Ordinance per 40A:2-39 by													
	Resolution for the Purpose of:													
	Acquisition of Various Pieces of													
	Equipment and the Completion of Various													
	Capital Improvements	(493.00)		493.00										
2015-17	Redevelopment Area Improvements	97,360.00		400.00			5,500.00					91,860.00		
2015-17	Acquisition of Capital Equipment and the	37,300.00					5,500.00					31,000.00		
2010 10	Completion of Capital Projects	49,551.31					38,542.37		11,008.94					
2016-23	Acquisition of Various Capital Equipment	1,715.00					50,542.57		1,715.00					
2010-23	Drainage Improvements to West Center Street	1,936.88							1,715.00			1,936.88		
2017-19	Acquisition of Capital Equipment and the	1,930.00										1,930.00		
2017-23	Completion of Various Capital Improvements	42,409.00							8,473.00			33,936.00		
2018-15	Acquisition of Capital Equipment and the	42,409.00							0,473.00			33,930.00		
2010-15		426,770.31					11,348.37		226 209 66			00 112 20		
2010 20	Completion of Various Capital Improvements	420,770.31					11,340.37		326,308.66			89,113.28		
2019-20	Completion of Various LED Lighting and HVAC	1 000 74					1 501 00					404 65		
2020.05	Improvements in Public Buildings	1,902.74					1,501.09					401.65		
2020-05	Reappropriation of Unexpended Balance of													
	Previous Ordinances Per 40A:22-39 by Resolution													
	for the Purpose of:						10 040 00			00 470 05		7 000 05		
	Various Capital Equipment						16,249.00			23,479.05		7,230.05		
		\$ 1,074,571.02	\$	30,493.00	\$ 114,941.67	\$	85,990.45	\$ 341,736.63	\$ 349,787.71	\$ 349,787.71	\$	792,278.61		
	Ref.	С		C-8:C-11	C-2		C-6	C-2:-7				С		

SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - FUNDED

	Ref.	
Balance December 31, 2019	С	\$ 2,745,000.00
Decreased by:		
Payment of Bonds	C-9	315,000.00
Balance December 31, 2020	С	\$ 2,430,000.00

SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - UNFUNDED

Ordinance Number	Purpose	Balance 2. 31, 2019	Funded by Budget		
2014-11	Reappropriation of Unexpended Balance		 	 Dadget	
	of Previous Ordinance per 40A:2-39 by Resolution for the Purpose of: Acquisition of Various Pieces of Equipment and the Completion of Various				
	Capital Improvements		\$ 493.00	\$ 493.00	
		Ref.	С	C-11	

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS

Ordinance					Balance Dec. 31, 2019		Paid or			Balance Dec. 31, 2020		
Number	Purpose	Date		Amount		Funded		Charged	Transfers		Funded	
2011-9	Site Remediation and/or Environmental											
	Investigations	05/26/11	\$	80,000.00	\$	14,789.23	\$	5,350.00		\$	9,439.23	
2011-13	Acquisition of Capital Equipment		-	·		·		·			·	
	and the Completion of Capital Projects	08/11/11		83,150.00		6,481.01					6,481.01	
2012-9	Site Remediation and/or Environmental											
	Investigations	06/14/12		100,000.00		7,571.13		7,499.52			71.61	
2012-14	Acquisition of Capital Equipment and											
	the Completion of Capital Projects	11/19/12		170,500.00		0.10		0.10				
2014-8	Acquisition of Capital Equipment and											
	the Completion of Capital Projects	06/12/14		255,500.00		2,282.11			\$ (2,282.11)			
2014-18	Police Technology Grant	12/11/14		35,000.00								
2015-17	Redevelopment Area Improvements	09/24/15		100,000.00		97,360.00		5,500.00			91,860.00	
2015-18	Acquisition of Capital Equipment and the											
	Completion of Capital Projects	10/08/15		288,900.00		49,551.31		38,542.37	(11,008.94)			
2016-23	Acquisition of Various Capital Equipment	11/10/16		60,000.00		1,715.00			(1,715.00)			
2017-19	Drainage Improvements to West Center Street	09/27/17		43,000.00		1,936.88					1,936.88	
2017-23	Acquisition of Capital Equipment and the											
	Completion of Various Capital Improvements	10/12/17		180,000.00		42,409.00			(8,473.00)		33,936.00	
2018-15	Acquisition of Capital Equipment and the											
	Completion of Various Capital Improvements	08/09/18		820,000.00		426,770.31		337,657.03			89,113.28	
2019-20	Completion of Various LED Lighting and HVAC											
	Improvements in Public Buildings	10/24/19		34,500.00		1,902.74		1,501.09			401.65	
2020-05	Reappropriation of Unexpended Balance of											
	Previous Ordinances Per 40A:22-39 by Resolution											
	for the Purpose of:											
	Various Capital Equipment	07/09/20		23,479.05			_	16,249.00	23,479.05		7,230.05	
					\$	652,768.82	\$	412,299.11		\$	240,469.71	
				Ref.		С					С	
				-		-					-	
			D:-'	huun a al		0.0	۴	05 000 45				
				bursed		C-2	\$	85,990.45				
				cumbered		C-7		326,308.66				
							\$	412,299.11				

SCHEDULE OF ENCUMBRANCES PAYABLE

Balance December 31, 2019	Ref. C		\$ 337,378.17
Increased by: Charged to Improvement Authorizations	C-6		326,308.66
Decreased by:		_	663,686.83
Decreased by: Disbursed	C-2		337,378.17
Balance December 31, 2020	С		\$ 326,308.66

EXHIBIT C-8

SCHEDULE OF CAPITAL IMPROVEMENT FUND

Balance December 31, 2019	Ref. C	\$	77,431.25
Increased by: Budget Appropriation	C-2		30,000.00
Balance December 31, 2020	С	\$	107,431.25

EXHIBIT C-9

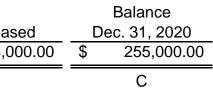
SCHEDULE OF SERIAL BONDS PAYABLE

	Maturities of Bonds Outstanding											
Date of		Original	Decem	December 31, 2020		Interest	Interest Ba					Balance
Issue	Purpose	Issue	Date		Amount	Rate	E	Dec. 31, 2019		Decreased	D	Dec. 31, 2020
04/01/08	General Improvements of 2008	\$ 1,715,000.00	4/1/21	\$	135,000.00	5.00%	\$	270,000.00	\$	135,000.00	\$	135,000.00
10/31/18	General Improvements of 2018	2,652,000.00	10/1/21		190,000.00	3.00%						
			10/1/22		335,000.00	3.125%						
			10/1/23		350,000.00	3.125%						
			10/1/24-26		355,000.00	3.125%						
			10/1/27		350,000.00	3.25%		2,475,000.00		180,000.00		2,295,000.00
							\$	2,745,000.00	\$	315,000.00	\$	2,430,000.00
						Ref.		С		C-4		С

SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASE

Date of		Term of	Amount of O	riginal Lease			Balance		
Lease	Purpose	Lease	Principal	Interest	Interest Rate	Dec. 31, 2019		Decreas	
01/20/04	Various Capital Improvements	20 years	\$ 1,610,000.00	\$ 608,355.63	1% to 5.99%	\$	330,000.00	\$	75,00
					Ref.		С		

EXHIBIT C-10



SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED

Ordinance		E	Balance	E	Budget
Number	Purpose	Dec	c. 31, 2019	Арр	ropriation
2014-11	Reappropriation of Unexpended Balance of				
	Previous Ordinance per 40A:2-39 by Resolution				
	for the Purpose of:				
	Acquisition of Various Pieces of				
	Equipment and the Completion of Various				
	Capital Improvements	\$	493.00	\$	493.00
	Ref.			C-2	

WATER AND SEWER UTILITY FUND

SCHEDULE OF WATER AND SEWER UTILITY FUND CASH

Balance December 31, 2019	Ref. D	Operating \$ 1,167,123.14	Capital \$ 442,230.26	Escrow \$ 101,818.57
Increased by:				
Consumer Accounts Receivable	D-7	2,595,430.26		
Utility Liens Receivable	D-8	4,496.37		
Miscellaneous Revenues	D-3	56,834.40		
Budget Appropriation:	D-15:D-19		25,684.00	
Utility Rent Overpayments		2,784.89		
Escrow Deposits				13,996.50
Due Operating Fund - Interest Earned			2,105.01	509.74
Due Utility Escrow Trust Fund	D-5	406.12		
Due Utility Capital Fund	D-5	2,176.06		
		2,662,128.10	27,789.01	14,506.24
		3,829,251.24	470,019.27	116,324.81
Decreased by:				
Budget Appropriations	D-4	2,488,409.75		
Appropriation Reserves	D-11	127,390.70		
Encumbrances Payable	D-12	24,380.91		
Accounts Payable		7,931.89		
Accrued Interest Paid	D-13	97,647.36		
Improvement Authorizations	D-14		192,365.23	
Escrow Fees				15,430.20
Due Utility Operating Fund	D-5		2,176.06	406.12
		2,745,760.61	194,541.29	15,836.32
Balance December 31, 2020	D	\$ 1,083,490.63	\$ 275,477.98	\$ 100,488.49

ANALYSIS OF WATER AND SEWER UTILITY CAPITAL FUND

				Rec	eipts	Disbur	sements			
			Balance			Improvement		Trar	sfers	Balance
		_	Dec. 31, 2019	Appropriation	Miscellaneous	Authorizations	Miscellaneous	From	То	Dec. 31, 2020
Fund Balance	e	_	\$ 64,292.74							\$ 64,292.74
Capital Impro	ovement Fund		248,281.73	\$ 25,000.00				\$ 150,640.00		122,641.73
Encumbrance	es Payable									
Due Utility O	perating Fund		188.04		\$ 2,105.01		\$ 2,176.06			116.99
Improvement	t Authorizations:									
Ordinance										
Number										
2011-14	Various Capital Equipment		52,174.58	100.00		\$ 27,368.16				24,906.42
2015-19	Various Water & Sewer Utility Improvements		18,917.13	250.00						19,167.13
2017-21	Acquisition of Equipment for the Water and Sewer									
	Utility System		3,548.39	334.00						3,882.39
2018-16	Improvements to Sewer Mains		32,800.00							32,800.00
2019-17	Completion of Various Water and Sewer									
	Utility Improvements		27.65							27.65
2019-22	Removal and Replacement of the Variable Frequency									
	Drive at Well #5 Located on Chestnut Street		22,000.00			17,650.00				4,350.00
2020-06	Replace Pump at Well #4					40,640.00			\$ 40,640.00	
2020-11	Improvements to Sewer System & Well #5 Motor	_				106,707.07			110,000.00	3,292.93
		_	\$ 442,230.26	\$ 25,684.00	\$ 2,105.01	\$ 192,365.23	\$ 2,176.06	\$ 150,640.00	\$ 150,640.00	\$ 275,477.98
		Ref.	D	D-15:D-19	D-5	D-14	D-5			D

EXHIBIT D-6

SCHEDULE OF CONSUMER ACCOUNTS RECEIVABLE

Balance December 31, 2019	Ref. D	\$ 79,619.86
Increased by: Utility Rents Levied		2,699,733.01
Decreased by:		2,779,352.87
Collections	D-5 \$ 2,595,4	30.26
Overpayments Applied	- +))	36.46
Transfer to Liens	D-8 3,8	73.49
		2,604,240.21
Balance December 31, 2020	D	\$ 175,112.66

EXHIBIT D-8

SCHEDULE OF UTILITY LIENS RECEIVABLE

Balance December 31, 2019	Ref. D		\$ 11,184.26
Increased by: Transfer from Consumer Accounts Receivable Interest and Costs on Sale	D-7	\$ 3,873.49 13.15	
			3,886.64
			15,070.90
Decreased by: Collections	D-5		 4,496.37
Balance December 31, 2020	D		\$ 10,574.53

SCHEDULE OF FIXED CAPITAL

	Balance	Addi	Balance	
	Dec. 31, 2019	Capital Outlay	Ordinance	Dec. 31, 2020
Wells and Tanks	\$ 7,987,026.13			\$ 7,987,026.13
Land	94,058.75			94,058.75
Walk and Appurtenance	5,443.68			5,443.68
Collecting Reservoir	1,268.02			1,268.02
Pumping Station Structure	3,721.19			3,721.19
Steam Power Pumping Equipment	9,993.49			9,993.49
Electric Power Pumping Equipment	284,132.59	\$ 7,165.62		291,298.21
Portable Air Compressor	19,444.92			19,444.92
Chlorinator	26,937.37			26,937.37
Distribution Mains and Accessories	968,702.59			968,702.59
Service Pipes and Stops	521,835.91			521,835.91
Meters and Meter Boxes	818,462.29	14,961.00		833,423.29
Fire Hydrants	52,568.23			52,568.23
Frame Dwellings and General Structures	19,066.35			19,066.35
General Equipment	549,461.46	24,319.66		573,781.12
Organization Expenses	1,000.00			1,000.00
Autos and Trucks	395,548.72			395,548.72
Garage	3,901.73			3,901.73
Office Equipment	7,186.00			7,186.00
Engineering and Legal Fees	79,635.17			79,635.17
Bonded Interest	20,667.81			20,667.81
Industrial Park Water System	230,035.14			230,035.14
Improvements In-Town Water System	1,349,201.28		\$ 68,740.00	1,417,941.28
Safety Equipment	2,302.82			2,302.82
Sewer Authority Assets and Dissolution	1,541,038.69			1,541,038.69
Sewer Extensions	1,256,870.49		96,257.07	1,353,127.56
Booster Station	331,924.94			331,924.94
Water Tower Ladders/Roof Vent	119,981.00			119,981.00
Hagelstein Treatment Plant Access	14,402.61			14,402.61
	\$ 16,715,819.37	\$ 46,446.28	\$ 164,997.07	\$ 16,927,262.72
Ref.	D		D-10	D

SCHEDULE OF FIXED CAPITAL AUTHORIZED AND UNCOMPLETED

Ordinance		Ordinance						Balance		2020		Costs to		Balance
Number	Purpose	Date	Date Amount		Int Dec. 31, 2019		1, 2019 Authorization		Fi	xed Capital	Dec. 31, 2020			
2011-14	Various Capital Equipment	08/11/11	\$	52,274.58	\$	52,274.58					\$	52,274.58		
2015-19	Various Water & Sewer Utility Improvements	10/08/15		25,000.00		25,000.00						25,000.00		
2017-21	Acquisition of Equipment for the Water and Sewer													
	Utility System	10/12/17		35,000.00		3,882.39						3,882.39		
2018-16	Improvements to Sewer Mains	08/09/18		60,000.00		60,000.00						60,000.00		
2019-17	Completion of Various Water and Sewer													
	Utility Improvements	09/26/19		33,400.00		27.65						27.65		
2019-22	Removal and Replacement of the Variable Frequency Drive at													
	Well #5 Located on Chestnut Street	11/14/19		22,000.00		22,000.00			\$	17,650.00		4,350.00		
2020-06	Replace Pump at Well #4	08/13/20					\$	40,640.00		40,640.00				
2020-11	Improvements to Sewer System & Well #5 Motor	09/10/20						110,000.00		106,707.07		3,292.93		
					\$	163,184.62	\$	150,640.00	\$	164,997.07	\$	148,827.55		
				Ref.		D		D-15		D-9		D		

EXHIBIT D-10

SCHEDULE OF APPROPRIATION RESERVES

	Balance Dec. 31, 2019		 Paid or Charged	 Balance Lapsed
Operating:				
Salary & Wages	\$	55,934.68	\$ 16,523.24	\$ 39,411.44
Other Expenses		220,044.76	116,196.74	103,848.02
Social Security		4,429.70	1,274.02	3,155.68
Unemployment Compensation		313.72	313.00	0.72
Other Accounts - No Changes		32,754.62		32,754.62
	\$	313,477.48	\$ 134,307.00	\$ 179,170.48
Ref.		D		 D-1
		Ref.		
Disbursed		D-5	\$ 127,390.70	
Accounts Payable		D	6,916.30	
			\$ 134,307.00	

EXHIBIT D-12

SCHEDULE OF ENCUMBRANCES PAYABLE

Balance December 31, 2019	Ref. D	\$ Operating Fund 24,380.91
Increased by: Charges to: Current Appropriations	D-4	 37,896.09
Decreased by: Payments	D-5	 24,380.91
Balance December 31, 2020	D	\$ 24,380.91 37,896.09

SCHEDULE OF ACCRUED INTEREST ON BONDS, NOTES, AND LOANS AND ANALYSIS OF BALANCE

	Ref.	Total	Serial Bonds	USDA Loan	NJEIT Loans
	D	\$ 16,060.76	\$ 5,850.00	\$ 2,512.78	\$ 7,697.98
Increased by: Budget Appropriation for:					
Interest on Bonds and Notes	D-4	95,682.78	19,950.00	57,881.50	17,851.28
		111,743.54	25,800.00	60,394.28	25,549.26
Decreased by: Interest Paid	D-5	97,647.36	21,400.00	57,923.09	18,324.27
Balance December 31, 2020	D	\$ 14,096.18	\$ 4,400.00	\$ 2,471.19	\$ 7,224.99

Analysis of Accrued Interest December 31, 2020

Principal Outstanding	Interest	From	Та	Deried		Amount
 Dec. 31, 2020	Rate	From	То	Period		Amount
Serial Bonds						
\$ 80,000.00	5.000%	10/01/2020	12/31/2020	3 Months	\$	1,000.00
435,000.00	3.000%	10/01/2020	12/31/2020	3 Months		3,400.00
\$ 515,000.00					\$	4,400.00
USDA Loan						
\$ 536,792.64	3.000%	12/27/2020	12/31/2020	5 days	\$	220.60
1,431,748.03	2.500%	12/11/2020	12/31/2020	21 days		1,961.30
281,572.60	1.875%	12/11/2020	12/31/2020	21 days		289.29
\$ 2,250,113.27					\$	2,471.19
 NJEIT Loans						
\$ 133,310.00	2.941%	8/1/2020	12/31/2020	5 Months	\$	1,524.46
385,000.00	3.000%	8/1/2020	12/31/2020	5 Months	·	5,700.53
\$ 518,310.00					\$	7,224.99

				••• /		10110						
Ordinance					Balance De	ec. 31	, 2019		2020	Paid or	De	Balance c. 31, 2020
Number	Purpose	Date	Amount		Funded		Infunded	А	uthorization	Charged		Funded
2011-14	Reappropriation of Unexpended Balance of Previous											
	Ordinance per 40A:2-39 by Resolution for the											
	Purpose of:											
	Various Capital Equipment	08/11/11	52,274.58	\$	52,174.58	\$	100.00			\$ 27,368.16	\$	24,906.42
2015-19	Various Water & Sewer Utility Improvements	10/08/15	56,500.00		19,167.13							19,167.13
2017-21	Acquisition of Equipment for the Water and Sewer											
	Utility System	10/12/17	35,000.00		3,882.39							3,882.39
2018-16	Improvements to Sewer Mains	08/09/18	60,000.00		32,800.00							32,800.00
2019-17	Completion of Various Water and Sewer											
	Utility Improvements	09/26/19	33,400.00		27.65							27.65
2019-22	Removal and Replacement of the Variable Frequency	/										
	Drive at Well #5 Located on Chestnut Street	11/14/19	22,000.00		22,000.00					17,650.00		4,350.00
2020-06	Replace Pump at Well #4	08/13/20	40,640.00					\$	40,640.00	40,640.00		
2020-11	Improvements to Sewer System & Well #5 Motor	09/10/20	110,000.00						110,000.00	106,707.07		3,292.93
				\$	130,051.75	\$	100.00	\$	150,640.00	\$ 192,365.23	\$	88,426.52
			Ref.		D		D		D-15	 D-5		D

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS

EXHIBIT D-14

SCHEDULE OF CAPITAL IMPROVEMENT FUND

Balance December 31, 2019	Ref. D	\$ 248,281.73
Increased by: Budget Appropriation	D-5	25,000.00
		273,281.73
Decreased by: Appropriation to Finance Improvement Authorizations	D-14	150,640.00
Balance December 31, 2020	D	\$ 122,641.73

SCHEDULE OF WATER AND SEWER CAPITAL SERIAL BONDS PAYABLE

			Maturities of Bo	nds Outstanding							
Date of		Original	Decembe	r 31, 2020	Interest		Balance				Balance
Issue	Purpose	Issue	Date	Amount	Rate	D	ec. 31, 2019	[Decreased	D	ec. 31, 2020
04/01/08	Water and Sewer Improvements	\$ 810,000.00	4/1/21	\$ 80,000.00	5.00%	\$	160,000.00	\$	80,000.00	\$	80,000.00
10/17/18	Water and Sewer Improvements	531,000.00	10/1/21	60,000.00	3.00%						
			10/1/22-24	60,000.00	3.125%						
			10/1/25-26	65,000.00	3.125%						
			10/1/27	65,000.00	3.25%		495,000.00		60,000.00		435,000.00
						\$	655,000.00	\$	140,000.00	\$	515,000.00
					Ref.		D		D-4		D

SCHEDULE OF LOANS PAYABLE

Ordinance Number	Purpose		Balance Dec. 31, 2019	Γ	Decreased	Balance Dec. 31, 2020		
USDA								
2009-16	Installation of Water System Booster System	\$	547,176.63	\$	10,384.00	\$	536,792.63	
Various	Various Improvements to Water Towers		286,811.33		5,238.73		281,572.60	
Various	Various Improvements to Water Towers		1,455,066.21		23,318.18		1,431,748.03	
			2,289,054.17		38,940.91		2,250,113.26	
NJEIT								
2013-11	Construction of an Elevated Water Storage Tank		405,000.00		20,000.00		385,000.00	
2013-11	Construction of an Elevated Water Storage Tank		1,098,228.84		78,444.91		1,019,783.93	
2013-11	Construction of an Elevated Water Storage Tank		142,031.00		8,721.00		133,310.00	
2013-11	Construction of an Elevated Water Storage Tank		131,339.07		9,381.34		121,957.73	
			1,776,598.91		116,547.25		1,660,051.66	
		\$	4,065,653.08	\$	155,488.16	\$	3,910,164.92	
	Ref.		D		D-4		D	

EXHIBIT D-18

SCHEDULE OF DEFERRED RESERVE FOR AMORTIZATION

Ordinance Number	Purpose	Date of Ordinance	Dec	Balance . 31, 2019	Fixed Capital Authorized	To Reserve For Amortization Fixed Capital	Balance c. 31, 2020
2019-17	Completion of Various Water and Sewer Utility Improvements	09/26/19	\$	27.65			\$ 27.65
2019-22	Removal and Replacement of the Variable Frequency Drive at Well #5 Located on Chestnut Street	11/14/19		22,000.00		\$ 17,650.00	4,350.00
2020-06 2020-11	Replace Pump at Well #4 Improvements to Sewer System & Well #5 Motor	08/13/20 09/10/20			\$ 40,640.00 110,000.00	40,640.00 106,707.07	3,292.93
			\$	22,027.65	\$ 150,640.00	\$ 164,997.07	\$ 7,670.58
		Ref.		D	D-14	D-10	D

Ordinance		В	Balance	Fu	unded by	
Number	Purpose	Dec	. 31, 2019	Budget		
12-07	Acquisition of Various Pieces of Water and Sewer					
	Utility Equipment for the Borough	\$	100.00	\$	100.00	
2015-19	Various Water & Sewer Utility Improvements		250.00		250.00	
2017-21	Acquisition of Equipment		334.00		334.00	
		\$	684.00	\$	684.00	
	Ref.				D-4	

SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED

PART II

LETTER OF COMMENTS AND RECOMMENDATIONS

YEAR ENDED DECEMBER 31, 2020

GENERAL COMMENTS

Contracts and Agreements Required to be Advertised for NJSA 40A:11-4

NJSA 40A:11-4 states "Every contract or agreement awarded by the contracting agent for the provision or performance of any goods or services, the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the governing body of the contracting unit to the lowest responsible bidder after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other law."

The governing body of the Municipality has the responsibility of determining whether the expenditures in any category will exceed the bid threshold within the fiscal year. Where questions arise as to whether any contract or agreement might result in violation of the statute, the Solicitor's opinion should be sought before a commitment is made.

The minutes indicate that bids were requested by public advertisement for the following items:

Walnut Street Roadway Improvements Various Water Main Components Purchase of Bituminous Materials

The minutes indicate that resolutions were adopted and advertised authorizing the awarding of contracts or agreements for "Professional Services" per NJSA 40A:11.5.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

Our examination of expenditures did not reveal any individual payments, contracts or agreements in excess of the bid threshold "for the performance of any work or the furnishing or hiring of any materials or supplies," other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provisions of NJSA 40A:11-6.

NJSA 40A:11-6.1 requires that at least two competitive quotations be obtained for all contracts that in the aggregate are less than the bid threshold but 15 percent or more of that amount.

Collection of Interest on Delinquent Taxes and Assessments

The statute provides the method for authorizing interest and the maximum rates to be charged for the nonpayment of taxes or assessments on or before the date when they would become delinquent.

The governing body on January 6, 2020, adopted the following resolution authorizing interest to be charged on delinquent taxes:

WHEREAS, in accordance with NJSA 54:4-67, a governing body of any municipality may fix the rate of interest to be charged for nonpayment of taxes or assessments on or before the date when they became delinquent; and

Collection of Interest on Delinquent Taxes and Assessments (Continued)

WHEREAS, the Borough of Clayton, Council, has ordered the Tax Collector to charge eight (8) percent per annum on the first \$1,500.00 of delinquency, and eighteen (18) percent per annum on any amount in excess of \$1,500.00; and

WHEREAS, the Borough of Clayton, Council, has ordered the Tax Collector to charge an additional penalty of six (6) percent on delinquencies in excess of \$10,000.00 to a taxpayer who fails to pay the delinquency as billed, prior to the end of the fiscal year, the penalty so fixed shall not exceed 6% of the amount of the delinquency with respect to each most recent fiscal year only; and

NOW, THEREFORE, BE IT RESOLVED, by the Mayor and Council of the Borough of Clayton, Gloucester County, State of New Jersey that if said taxes are deemed to be delinquent for non-payment of taxes, the Tax Collector shall charge eight (8) percent per annum on the first \$1,500.00 for the delinquency, and eighteen (18) percent per annum on any amount in excess of \$1,500.00; and

BE IT FURTHER RESOLVED that the Tax Collector shall charge, in addition to the interest for delinquent taxes, as noted above, a penalty of 6% on any delinquent taxes and municipal charges in excess of \$10,000.00 in addition to the interest charges set forth above.

It appears from an examination of the collector's records that interest was collected in accordance with the foregoing resolution.

Delinquent Taxes and Tax Title Liens

The last tax sale was held on September 23, 2020, and was complete, except for bankruptcies from prior years not sold.

The following comparison is made of the number of tax title liens receivable on December 31 of the current and previous two years.

Year	Number of Liens
2020	20
2019	17
2018	33

It is essential to good management that all means provided by statute be utilized to liquidate tax title liens in order to get such properties back on a tax-paying basis.

Verification of Delinquent Taxes and Other Charges

A test verification of delinquent charges and current payments was made in accordance with the regulations of the Division of Local Government Services. All notices returned were reviewed and no discrepancies were noted. A separate report will be rendered if any irregularities develop after the date of the audit.

PROPERTY TAX INFORMATION

	2020	2019	2018	2017
Tax Rate	3.9570	3.8900	3.8350	3.7700
Apportionment of Tax Rate				
Municipal	0.9950	0.9940	0.9920	0.9920
County	0.6870	0.6770	0.0659	0.0634
County Library	0.0480	0.0480	0.0490	0.0480
County Open Space	0.0410	0.0420	0.0410	0.0410
Local School	2.1860	2.1290	2.0940	2.0550
Assessed Valuation	466,743,682	466,959,231	466,254,207	466,392,308

COMPARISON OF TAX LEVIES AND COLLECTIONS CURRENTLY

A study of this tabulation could indicate a possible trend in future tax levies. A decrease in the percentage of current collections could be an indication of probable increase in future tax levies.

	2020	2019	2018	2017
Tax Levy	\$ 18,536,159.11	\$ 18,189,541.34	\$ 17,962,151.22	\$ 17,613,428.65
Cash Collections	18,015,697.53	17,590,335.54	17,327,892.01	17,053,741.05
Percentage of Collections	97.19%	96.71%	96.47%	96.82%

COMPARISON DELINQUENT TAXES AND TAX TITLE LIENS

This tabulation includes a comparison, expressed in percentage, of the total of delinquent taxes and tax title liens, in relation to the tax levies of the current and previous three years.

	2020	2019	2018	2017
Amount of Tax Title Liens	\$ 124,442.02	\$ 111,162.56	\$ 169,208.74	\$ 92,311.96
Delinquent Taxes	 468,011.48	 532,740.17	 536,673.08	 483,339.11
Total Delinquent	\$ 592,453.50	\$ 643,902.73	\$ 705,881.82	\$ 575,651.07
Percentage of Tax Levy	3.20%	 3.58%	3.93%	3.27%

COMPARISON PROPERTY ACQUIRED BY TAX TITLE LIEN LIQUIDATION

The value of property acquired by liquidation of tax title liens on December 31, on the basis of the last assessed valuation of such properties, was as follows:

	2020	2019	2018	2017
Property Acquired for Taxes				
(Assessed Valuation)	1,341,100	1,343,300	1,119,500	1,119,500

COMPARISON OF WATER & SEWER RENTS

This tabulation includes a comparison, expressed in percentage, of the total of delinquent water and sewer rents and utility liens, in relation to the levy of the current and previous three years.

WATER & SEWER	2020	2019	2018	2017		
Balance January 1	\$ 79,619.86	\$ 95,281.99	\$ 98,134.59	\$ 193,460.98		
Levy & Interest and Costs	2,699,733.01	2,632,615.58	2,482,696.20	2,391,082.53		
Cash Collections	2,600,366.72	2,632,578.28	2,490,716.77	2,480,583.58		
Percentage of Collections	93.56%	96.51%	96.51%	95.98%		

OTHER COMMENTS

Chief Financial Officer/Treasurer

The records maintained by the Chief Financial Officer and Treasurer were found to be in compliance with requirements prescribed by the Division of Local Government Services, state statutes, and administrative code requirements.

Tax Collector

The records of the Tax Collector were found to be in compliance with requirements prescribed by the Division of Local Government Services.

Corrective Action Plan

A corrective action plan was not required for the year 2019.

STATUS OF PRIOR RECOMMENDATIONS

Not Applicable

RECOMMENDATIONS

None

The problems and weaknesses noted in my review were not of such magnitude that they would affect my ability to express an opinion on the financial statements taken as a whole.

We received the complete cooperation of all the officials of the Borough and we greatly appreciate the courtesies extended to the members of the audit team.

Respectfully submitted,

PETRONI & ASSOCIATES LLC

Nick L. Petroni Certified Public Accountant Registered Municipal Accountant #252